

Self-imposed

FINANCIAL TIMES

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Volvo/GM deal triggers shock waves, Page 10

World news

Sudanese rebels down airliner

About 60 people, including several children, were feared killed aboard a Sudanese airliner when it was shot down by rebels over the south of the country, the official Sudanese News Agency reported.

The twin-turboprop Fokker Friendship was downed by a Sam-7 missile shortly after it took off on Saturday from the southern town of Malakal for Khartoum.

Rebels of the Sudan People's Liberation Army last week accused the Government of using 'famine aid flights as a cover for military operations and said they would shoot down any aircraft crossing territory they control. Page 2

Aden halts plane

Djibouti suspended air and sea links with South Yemen after two South Yemeni fighters intercepted an Air Djibouti Boeing over the Red Sea, forced it to land and searched it for opponents of the Aden government, official sources in Djibouti said.

Landmine kills 5

Five black people, including two children, were killed by a landmine blast in South Africa's eastern Transvaal province, the Government said. Weekend violence, Page 2

Gulf tanker hit

Two seamen were killed and three wounded in an air attack on the Panamanian-registered chemical tanker Weeek No. 3 in the Gulf.

Coach crashes

At least five people died and 12 were badly injured when a holiday coach carrying children hit a building in the Belgian town of Stavelot.

Hamburg arson

Arsonists seriously damaged the offices of a special crime squad in Hamburg, fighting refugee-supporting organisations. Hamburg police have said 154 Tamil refugees found drifting off Canada last week were smuggled out of West Germany. Tamil admissions, Page 2

Carlsson N-appeal

Swedish Prime Minister Ingvar Carlsson called for the abolition of nuclear power, citing the devastating effects of the Chernobyl accident on the environment and on popular Swedish foods such as reindeer meat, fish, mushrooms and berries. Human error blamed, Page 2

Solidarity welcome

Thousands of cheering Solidarity supporters gave an emotional welcome to leading opposition figures Adam Michnik and Bogdan Lis after their release from prison under a recent act of clemency by Polish authorities.

Jerusalem chain

Seven former Soviet Jewish dissidents chained themselves across a busy street in Jerusalem to protest against today's Soviet-Israeli talks in Helsinki. Finnish police mounted a huge security operation for the meeting, the first official contact between the Soviet Union and Israel for 19 years.

Himalayan deaths

Five members of a European climbing expedition died after reaching the summit of Pakistan's K-2, the world's second highest mountain. A sixth climber, Brian Alan Rouse, is also dead.

Victory for Prost

Alain Prost of France won the Austrian Grand Prix Formula One motor race in a McLaren. Italian Michele Alboreto was second with Ferrari team-mate Stefan Johansson of Sweden third. Britain's Nigel Mansell still leads in the world championship standings with 55 points while Prost is second with 53.

Botham is back

Cricket Ian Botham has been re-selected to play for England in the third test against New Zealand starting on Thursday. He had been suspended for two months after admitting he had smoked cannabis. Page 12

Business summary

North Sea drilling 'will fall sharply'

BY REGINALD DALE, US EDITOR, IN WASHINGTON

THE US tax system has come a big step closer to its most sweeping reform for half a century, after agreement by congressional negotiators on a plan that would radically change the tax treatment of individuals and corporations.

The plan, finalised by a conference committee of the Senate and House of Representatives after marathon negotiations, would reduce the top individual tax rate by nearly half, to 28 per cent, with only one other rate of 15 per cent. It would cut the corporate rate from 46 to 34 per cent, but raise an additional \$12bn from business over six years, offsetting the shortfall from individual taxpayers.

The compromise finally agreed would limit individual tax deductions more than the legislation passed by the Democrat-controlled House of Representatives and raise business taxes by more than proposed by the Republican-led Senate.

That would be achieved partly by setting a new minimum tax rate of 21 per cent, which would apply to both companies and individuals, and partly by eliminating reducing many corporate tax deductions.

The changes, which would apply from January 1, are intended to be "revenue neutral", raising the same overall total as the current system.

The tax plan, often declared dead by political analysts over the past year, now goes back to both houses for approval after Congress returns from the three-week August recess, which began at the weekend. Final passage is less than certain given that the compromise deviates from the original bills passed separately by the two houses, but political mo-

mentum is now clearly back behind the reform drive.

Mr James Baker, the Treasury Secretary, said President Ronald Reagan would sign the measure, if Congress approved it, and called it "a rather remarkable achievement".

In three weeks of negotiating brinkmanship between the two houses, the plan had often seemed on the verge of failure.

The compromise finally agreed would limit individual tax deductions more than the legislation passed by the Democrat-controlled House of Representatives and raise business taxes by more than proposed by the Republican-led Senate.

About 6m low-income Americans would be required to pay federal tax, and taxpayers overall would get a 6.1 per cent average reduction, although many would have to pay more as a result of lost deductions.

The plan's backers hope that reduced deductions for credit payments will encourage Americans to invest more in productive enterprises.

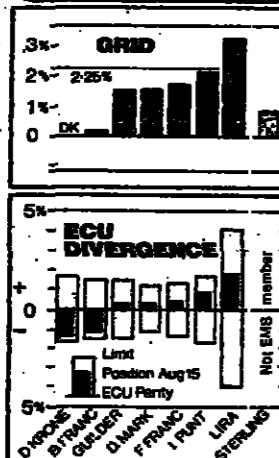
Among the plan's main provisions are:

• The two rates of 28 per cent and 15 per cent for individuals would replace the current 15 rates, although other provisions in the bill would impose an effective top marginal rate of 33 per cent on those with high incomes.

Continued on Page 12

Congress fails to renew deficit law, Page 2

EMS Aug 15, 1986



The chart shows the two constraints on the European Monetary System exchange rates. The upper grid, based on the weakest currency in the system, defines the cross rates from which no currency (except the lira) may move more than 2.5 per cent. The lower chart gives the current divergence of each member from its "central" or European Currency Unit (ECU), itself a basket of European currencies.

MALAWI devalued its kwacha by 10 per cent.

JAPAN edged ahead of the US in international business competitiveness, with Switzerland third, according to a survey by the European Management Forum in Switzerland. The UK was placed 15th, France 16th and Italy 17th. Page 12

THIRD WORLD finance and foreign ministers and representatives from more than 120 countries open a six-day conference in Cairo today to design a strategy for economic and trade co-operation.

SOUTH KOREA has banned further bank borrowing and the issuing of foreign-currency-denominated bonds and notes until the end of September because of a rapidly improving balance of international payments, banking sources said. Page 3

US EXIMBANK is to provide credits of \$400m to build a coal-fired power plant near Istanbul. Page 3

PLAYBOY ENTERPRISES, Mr Hugh Hefner's magazine company, which has been shedding its cash and club interests, went into deficit for the year to June, reporting net losses of \$62.2m against 1984-85 earnings of \$6.1m, which were already down to a quarter of the previous year's level. Page 15

L'ORÉAL, French hairdressing products and cosmetics group, is expected soon to announce a 1-for-10 rights issue raising about \$200m equivalent. The issue will distribute L'Oréal's shares outside France for the first time. Page 15

RELIANCE CAPITAL, US insurance and investment company owned by Saul P. Steinberg, won a four-month battle to acquire John Blair, the media group, after a federal appeal court ruled in its favour. Page 23

EUROPEAN HOME PRODUCTS, formed last year to take over the marketing of Singer sewing machines in Europe from Singer of the US, is to be floated on the London stock market in three weeks. Page 12

Opposition sources said that ar-

menum would be cut from 46 per cent to 34 per cent, but there would be a minimum tax of 21 per cent on both corporations and individuals trying to reduce higher rates by itemising deductions.

The current system has been widely criticised for allowing the rich and many companies to get away with paying little or no tax.

Interest on credit-card debt, car loans, and other non-mortgage interest payments could no longer be deducted after a phasing-in period.

Many tax shelters would be eliminated, especially in property, but some exceptions would be allowed for the oil and gas sector.

Business tax incentives for investment would be reduced, and special tax breaks would be limited for many industries, including oil, gas, banking, timber and defence.

Capital gains would be taxed at the same rate as wages and salaries, instead of the special low rates currently apply.

Deductions to compensate for payment of state and local taxes would be limited.

Next year, there would be a transitional set of rates for individuals, at 11 per cent, 15 per cent, 28 per cent, 35 per cent, and 38.5 per cent. The reductions in rates would

Continued on Page 12

Congress fails to renew deficit law, Page 2

Peru defiant after IMF acts to deny new credit

BY ALEXANDER NICOLL IN LONDON

PERU has reacted defiantly to the International Monetary Fund's decision to cut the country off from new credit until it clears its payments arrears.

President Alan Garcia, who has taken a militant stand on foreign debt and on the IMF's role since coming to power in July 1985, told a rally of 40,000 people in Lima on Saturday: "They have responded to us with insensitivity, incomprehension, and the rules of an unjust, inhuman system whose logic is dear to the clamour of the poor of the world."

To an audience of Latin American labour leaders, he declared: "We are now going to isolate ourselves from domination, imperialism and the exploitation of the unjust distribution of the world's wealth."

Peru, with a foreign debt of \$14bn and foreign exchange reserves of \$1.2bn, consciously provoked the IMF's executive board into its decision on Friday to declare the country ineligible last week, when it made a payment of \$35m, which still left it \$158m arrears.

The decision marks a further deterioration in Peru's relations with international financial institutions.

Acting on Mr Garcia's structure that only 10 per cent of export earnings should be devoted to foreign debt, Peru has been making only to

Mexico's leading creditor banks appear to be inching closer to agreement on their \$500m participation in a \$1.8bn standby credit to tide the country over until its agreement with the International Monetary Fund is formally signed. The loan is expected to be agreed this week, clearing the way for negotiations on banks' \$50m share in Mexico's IMF-backed rescue programme. The IMF's final decision to go ahead will depend on banks' agreement to put up their share.

In practice, the IMF vote will do little more than reinforce the impasse that has existed since Peru decided to go it alone. Peru's resistance to an IMF-endorsed economic adjustment programme remains adamant. The IMF, in any case, does not lend to countries that are in arrears. New loans from other official institutions and private banks will remain stalled, as well as negotiations on a debt restructuring.

Peru's main bank creditors, which have already made substantial losses on their exposures because of interest arrears, are highly unlikely to negotiate any new agreement until it is again in good standing with the IMF and has an IMF endorsement for an economic programme.

Bankers say that until now they have taken the token payments as a sign that Peru might be prepared to soften its hard-line stance, and have therefore tried to continue working with Peru. The country has sought a meeting on rescheduling.

Continued on Page 12

Pakistan 'day of protest' called as violent clashes continue

BY MOHAMMED AFTAB IN ISLAMABAD

OPPOSITION parties in Pakistan have called a nationwide day of protest today to mark the deaths of anti-government demonstrators killed by police last week and to press for national elections.

Yesterday police opened fire on anti-government demonstrators in Karachi, killing two and injuring several others, in the fifth consecutive day of violent protest against President Zia ul-Haq.

Witnesses said police used rifles against several hundred youths calling for the release of their jailed leaders after failing to disperse them with shotgun pellets and tear gas. Police would neither confirm nor deny that they had shot the demonstrators.

Opposition sources said that ar-

rests of political activists continued throughout the country at the weekend.

More than 1,000 people, including Miss Benazir Bhutto, leader of the Pakistan People's Party (PPP) and key members of the umbrella Movement for the Restoration of Democracy (MRD), have been detained since the civilian Government of Prime Minister Mohammed Jumeirah banned political meetings and rallies last Wednesday.

Yesterday, troops were called out to help police in Hala, 150 miles north of Karachi, after anti-government demonstrators set fire to public buildings.

The army was also patrolling other towns in Sind province, a traditional opposition stronghold, to prevent further violence.

Opposition sources said that ar-

Pretoria condemns vote by Senate

By Jim Jones in Johannesburg and Reginald Dale in Washington

MR PIK BOTHHA, the South African Foreign Minister, said yesterday that the US Senate's approval of broad sanctions against Pretoria would encourage radicals trying to create a society "in which no American could live voluntarily."

Mr Botha, giving the first reaction to the vote in Washington on Friday night, said that the Senate action constituted interference in South Africa's internal affairs and was not in the best interests of the US.

The vote received a muted response from other South African officials and business men who had largely accepted the inevitability of US economic action.

It puts severe pressure on President Ronald Reagan to toughen his policy towards South Africa.

The Senate voted by 84 to 14 in favour of sanctions - well over the two-thirds majority of 67 votes needed to override a possible presidential veto.

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OVERSEAS NEWS

Sixty feared dead in rocket attack on Sudanese aircraft

By JOHN MURRAY BROWN

SIXTY people were feared killed yesterday when a passenger aircraft was shot down in the south of Sudan amid reports of an escalation in the country's three-year civil war.

The Sudan Air Fokker aircraft was on a domestic flight from the town of Malakal to the capital, Khartoum, 420 miles to the north. According to Suna, the government newsgency, the aircraft was attacked by a Sam-7 rocket.

The rebel Sudan People's Liberation Army (SPLA) has earlier declared that the areas under its control in the south were "off limits" to aircraft, including famine relief flights. Aid agencies are presently staging an airlift of food to an estimated 2m people at risk in the largely non-Muslim south of the country.

Relief flights by the International Red Cross from Entebbe in Uganda to the beleaguered southern town of Wau, which started last week, were reported to have been suspended yesterday. The SPLA has insisted that it must handle all food relief operations in the south, where all road, rail and river links have been cut for months.

The aircraft attack follows a meeting two weeks ago between Mr Sadiq el Mandi, Sudan's new prime minister, and Col John Garang, the rebel leader, in the Ethiopian capital of Addis Ababa.

After a brief visit to Tripoli for talks with Libyan leader Col Muammar Gadaffi, formerly

THE 200 South Yemeni MIG fighters intercepted an Air Djibouti Boeing 720 over the Red Sea yesterday and forced it to land at Aden, Reuter reports from Djibouti.

South Yemeni armed guards made the 59 passengers disembark and kept the plane on the ground for four hours while they searched it for opponents of the Aden Government and supporters of deposed president Ali Nasser Mohamed, according to informed sources.

They said Mr Hussein Kassem Ahmed, an associate of the former president, was aboard the plane and took off with the rest of the passengers after the Ethiopian pilot refused to leave without him. Djibouti has protested to South Yemen over the incident.

the SPLA's main backer, Mr Sadiq was in Moscow last week for the first visit to the Soviet Union by a Sudanese leader since former President Jaffar Nimeiri went there in 1971.

Mr Sadiq is set to present new Islamic laws to the Khartoum Assembly by the end of the month to moderate the harsh sharia approach of former President Nimeiri.

However these seem unlikely to satisfy the rebels, who call for complete abolition of Islamic law, demanding a secular constitution.

NOTICE OF REDEMPTION

GOETAVERKEN 8%

Guaranteed Bonds Due September 15, 1987

To the holder of the bonds payable in United States Dollars of the issue designated Goetaverken 8% Guaranteed Bonds due September 15, 1987 seventh redemption instalment of \$4,000,000. — due September 15, 1986.

Public notice is hereby given that Goetaverken Arendal Goeteborg intends to and will redeem for mandatory redemption purposes on September 15, 1986 pursuant to the provisions of Clause 3(a) of the Terms and Conditions of the Bonds an amount of \$4,000,000. — of which \$2,405,000. — has been repurchased by the company in the open market. The balance i.e. \$1,595,000. — has been drawn by lot bearing a nominal value of \$1,000. — each and with the following serial numbers are called on September 15, 1986 at 100% of principal amount plus accrued interest.

5 1297 2481 3742 5004 6719 7910 9100 14751 16431 18049 20799 23456 25042 27953 33068 34262 36088 37235 38635
6 1298 2487 3752 5005 6719 7944 9101 14758 16470 18048 20800 23457 25043 27954 33070 34263 36098 37236 38636
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OVERSEAS NEWS

WORLD TRADE NEWS

Selling

Seoul halts bank borrowing, foreign currency bonds

SOUTH KOREA has banned further bank borrowing and the issuing of foreign-currency denominated bonds and notes until the end of September because of a rapidly improving balance of international payments, banking sources said. There was no immediate official confirmation of the move, Reuters reports from Seoul.

The sources said the Government has temporarily instructed state-run banks, including Korea Exchange Bank, Korea Development Bank and Export-Import Bank of Korea, commercial banks and merchant banks not to take out any more foreign loans or to raise funds through the issue of floating rate certificates of deposit or floating rate notes.

The unprecedented action was taken because South Korea looks on target to achieve a current account surplus of between \$1.5bn and \$2bn this year, the country's first surplus since 1971, the sources said. This would compare with a deficit of \$887m last year.

South Korea is expected to post its first trade surplus, totalling over \$1.6bn, in the calendar year 1986, Some economists say the growth rate should be around 10 per cent.

Thatcher urged to seek nuclear test-ban talks

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

DR DAVID OWEN, leader of Britain's Social Democratic Party (SDP), has urged the US Government to press for the resumption of negotiations on a comprehensive test ban treaty.

In a letter to Mrs Margaret Thatcher, Prime Minister, he said he believed the climate now existed in which it would be possible to make progress towards a nuclear test ban.

He reminded Mrs Thatcher that the US Senate had recently passed a non-binding resolution urging ratification of the 1974 Nuclear Non-Proliferation Treaty and demanded the re-opening of negotiations for a test ban. Last weekend, the US House of Representatives voted to withhold funds for a year from all nuclear tests above a one kiloton yield, starting from January next year.

Dr Owen said that the situation was changing rapidly and called on

Eximbank to back power project in Turkey

By David Barchard in Ankara

Eximbank of the US is to make credits of around \$400m (£267.6m) available to an international consortium led by Bechtel to build a coal-fired power plant of up to 1,200 MW with developing country and Eastern bloc textile exporters and next month they hope to conclude three more voluntary repayment agreements.

The announcement indicates that the "build operate transfer" mode favoured by Mr Turgut Ozal, the Turkish Prime Minister, is gaining increasing acceptance among the export credit agencies which were originally its fiercest opponents.

The Bechtel consortium is one of three competing to build large coal-fired power stations in Turkey. If the proposals are approved, Bechtel and its partners will set up a joint venture with TEK, the Turkish electricity authority, with capital of \$200m and probably a 65 or 60 per cent foreign holding.

The joint venture will build and operate the plant for a 15-year period, during which it will recoup the cost of the project, before handing it back to the Turkish Government.

As well as Bechtel, Combustion Engineering of the US, Kraftwerk Union (KUW) of West Germany and Royal Dutch Shell are involved in the project. Shell will build and operate a terminal for the imported coal. General Dynamics is expected to have a share in operating the plant, as part of the indirect offset arrangements for its \$4bn F-16 aircraft co-manufacturing project in Turkey.

The Turkish Government has been consistently unwilling to extend a sovereign guarantee to the projects built under the build operate transfer model, arguing that such a guarantee is inappropriate for a joint venture.

Eximbank officials refused to confirm or deny reports by Turkish officials at the weekend that the bank had now dropped its demand for a government guarantee.

The Swiss Government announced three months ago that it was making SFr 700m (£281.7m) available for a final project, headed by Brown Boveri and including Marubeni of Japan and the Electricity Supply Board of Ireland.

Tim Dickson describes a gruelling series of bilateral negotiations

Brussels' hard line in textile talks**EEC TEXTILE IMPORTS—MFA PRODUCTS ONLY**

	1979	1980	1981	1982	1983	1984	1985
South Korea	79,482	83,251	85,426	80,629	69,220	69,220	72,581
Hong Kong	134,908	126,749	119,228	112,531	120,584	117,174	106,175
India	74,539	74,370	60,451	44,300	44,194	68,287	58,443
Pakistan	35,114	47,514	36,779	40,642	44,138	39,398	53,687
Brazil	58,266	59,497	53,232	64,542	62,362	68,619	83,069
Switzerland	71,302	71,796	76,104	83,403	94,411	102,510	106,654
Turkey	90,776	64,368	57,542	109,724	123,190	145,891	154,505
China	40,867	59,231	70,499	78,107	87,597	96,118	107,066

Source: European Commission

restrictions for various product items can be worked out.

The MFA—the most important negotiated exception to the General Agreement on Tariffs and Trade—says such bilateral restraint agreements are justified on the grounds of "market disruption" defined as "serious damage to domestic producers or the actual threat thereof."

That is why the agreement with South Korea—concluded just a couple of weeks ago and due to run for five years from January 1—was one of the trickiest of the 19 such new deals already completed this year.

Restrictions come in the form of quotas normally applied at the exporter's end and their initial size, subsequent rate of growth and other elements of flexibility have to be determined in conformity with the MFA and/or the terms of its extension.

The EEC with its fundamental dislike of trade barriers and protectionism on the one hand and its duty to provide safeguards for a domestic industry which is still struggling to remain competitive on the other, has to strike a delicate balance in negotiations. But within the limitations already laid down by the MFA, the Commission negotiators have been given a mandate by member states to try to keep in check the growth of textile imports from leading traditional

suppliers such as Hong Kong and Korea—particularly as

they appear to be working to a market which has very little flexibility."

Looking ahead to next month's Hong Kong talks, the main sticking point apparently lies in what is known as the "harmonised system"—a highly technical matter involving the recategorisation of certain textile products which could lead to a reduction in quotas.

The last discussions broke up with several problem areas still unresolved, though further consultations between the Hong Kong negotiating team and representatives of the Hong Kong industry.

Besides South Korea, the 19 bilateral EEC textile agreements so far concluded are with Thailand, Singapore, the Philippines, Indonesia, Malaysia, Czechoslovakia, Romania, Hungary, Bulgaria, Poland, Sri Lanka, Peru, Bangladesh, Macao, Columbia, Guatemala, Haiti and Mexico. The last four are described in Brussels as "more simplified agreements."

No dates have yet been fixed for Uruguay, India, Yugoslavia and Argentina.

Nissan plans Canada plant

BY ROBERT GIBBENS IN MONTREAL

NISSAN CANADA, the only one of the three leading Japanese car companies not to commit itself to assembly in Canada, is negotiating with the Federal Government on a proposed car parts plant to be built in Ontario or Quebec.

The investment would be worth between C\$300m and C\$500m (£145m and £242.5m) and start-up would be in 1990.

GM Canada has told the Canadian Auto Workers Union that it would reopen the current wage contract at its Montreal assembly plant, the company would commit itself to produce one of the Pontiac 6,000 range there.

The car would be produced

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The volume of trade con-

cluded from the Mediterranean

last week was disappointing but

firmer rates were expected

SHIPPING REPORT**Opec quota cuts 'may bring late rush'**

By Lynton McLain

A LAST-MINUTE rush of charterers could emerge this week to get August tanker loadings before the Organisation of Petroleum Exporting Countries' two month quota reductions come into force, some shipbrokers forecast at the weekend. However, there were few indications of such a rush, and activity for large tankers in the Gulf is expected to fall sharply in the wake of the cut in Opec production. Brokers believed this could result in a good market for owners of medium tankers trading in the West.

Loading at Sirri Island in the Gulf was disrupted last week following bombing by Iraq. There was also shortage of inquiries for tanker capacity although owners of medium tankers in the range 50,000 tons to 140,000 tons experienced steady climbing charter rates. At least four ultra large (ULCCs) and very large crude carriers (VLCCs) were hit in the attack.

The number of VLCCs and ULCCs available to the end of the month has been reduced sharply, but there are enough vessels to indicate that charter rates are likely to weaken.

The last charter of a VLCC to the West at Worldscale 45 reflected a drop of 2.5 points. Shipbrokers expect tanker owners to try to stabilise the rate at around this level with the resumption of loadings at the Strait of Hormuz.

Smaller tankers of about 120,000 tons continued to gain charter work at satisfactory levels last week, with Worldscale 80 paid for voyages to the continent and Worldscale 67.5 for the US.

Charter rates for clean tanker tonnage continued to be fairly firm with activity steady for voyages to the east, where the smaller vessels obtained Worldscale 90 to India and Worldscale 145 for a 50,000 ton shipment to Japan.

The market in Indonesia was quiet and enquiries from West Africa were down compared with the previous week but owners of medium tankers benefited from some new business.

The volume of trade con-

cluded from the Mediterranean

last week was disappointing but

firmer rates were expected

We appear to have gone into the record business.

Our latest release is certainly something of a chart-climber. It's a set of figures that's bigger and better than anything we've come up with to date.

Our first quarter pre-tax profits are up to an all

time high of £43.3 million and the earnings per share have increased by 22.3%.

Results that bear out our development strategy of focusing on three main product areas: defence

electronic systems, telecommunications and microelectronics. By the end of June, the group order book was £1,389.2 million

— an increase of £33.4

million during the quarter.

Prospects for the fu-

ture now look even brighter for an independent Plessey. So this year's record may well turn out to be a long playing one.

PLESSEY
The height of high technology.

13 weeks ended	27 June 1986	28 June 1985
	£ million	£ million
Operating profit	39.8	36.7
Profit on ordinary activities before taxation	43.3	39.2
Earnings per share (pence)	3.73p	3.05p

NOTICE OF REDEMPTION

ASEA AB

KUWAITI DINARS 4,000,000 8% BONDS

DUE 1989

REDEMPTION DATE: 1ST OCTOBER 1986

REDEMPTION PRICE: 100.5% OF PRINCIPAL AMOUNT

Notice is hereby given to the holders of the said Bonds due 1st October 1989 that pursuant to Condition 4(c) of the Bonds ASEA AB (the Company) has elected to redeem all the outstanding Bonds on 1st October 1986 at 100.5 per cent of the principal amount thereof.

The payments will be made upon presentation and surrender of the Bonds together with all coupons appertaining thereto maturing after the redemption date at the offices of any one of the Paying Agents set forth below.

The Bonds will no longer be outstanding after 1st October 1986. The redemption price together with accrued interest will become due and payable upon each Bond on the Redemption Date after which interest on the Bonds shall cease to accrue.

Principal Paying Agent:

Kuwait International Investment Co. s.a.k.
Gate No. 8, 5th Floor,
Al Salia Commercial ComplexFakih Al Salia Street
Kuwait

Paying Agents:

Scandinaviska Enskilda Banken
Kungsträdgårdsgatan 8
P.O. Box 16067
S-163 22 StockholmKreditbank SA
Luxembourg
43 Boulevard Royal
Luxembourgby
Kuwait International Investment Co. s.a.k.
(AS PRINCIPAL PAYING AGENT)

Company Notices

NOTICE OF REDEMPTION
MAFINA B.V. US\$40,000,000 8% BEARER COUPON
GUARANTEED BONDS DUE 1ST SEPTEMBER 1987.

NOTICE IS HEREBY GIVEN that pursuant to Paragraph 5 of the Terms and Conditions of the Bonds, the Company has elected to redeem all the outstanding Bonds in lots of ten consecutively numbered as listed below.

0821-0830	2781-2770	3801-3810	4821-4930	7181-7190
0841-0850	2801-2810	3881-3900	4881-4970	7201-7210
0851-0860	2811-2820	3881-3970	4871-4960	7221-7230
0911-0920	2841-2850	3891-3980	4881-4990	7261-7270
1011-1020	2851-2860	4011-4030	5001-5010	7291-7300
1031-1040	2861-2870	4211-4220	5021-5030	7301-7310
1041-1050	2871-2880	4221-4230	5051-5060	7381-7390
1101-1110	2931-2940	4281-4270	5061-5070	7401-7410
1411-1420	2851-2860	4271-4280	5071-5080	7421-7430
1711-1720	2871-2880	4381-4390	5091-5100	7531-7540
1811-1820	3021-3030	4391-4400	5111-5120	7561-7570
1911-1920	3041-3050	4431-4440	5131-5140	7571-7580
1921-1930	3081-3090	4441-4450	5161-5170	7581-7590
2071-2080	3121-3130	4491-4500	5171-5180	7591-7600
2081-2090	3131-3140	4551-4560	5181-5190	7611-7620
2401-2410	3151-3160	4571-4580	5201-5210	7621-7630
2411-2420	3171-3180	4591-4600	5211-5220	7641-7650
2431-2440	3181-3190	4601-4610	5241-5250	7651-7660
2461-2470	3231-3240	4631-4640	5281-5290	7661-7670
2481-2490	3261-3270	4641-4650	5311-5320	7681-7690
2511-2520	3321-3330	4671-4680	5341-5350	7691-7700
2521-2530	3341-3350	4681-4690	5381-5390	7731-7740
2541-2550	3361-3370	4691-4700	5391-5400	7751-7760
2591-2600	3421-3430	4701-4710	5411-5420	7771-7780
2611-2620	3451-3460	4781-4790	5431-5440	7791-7800
2641-2650	3471-3480	4791-4800	5441-5450	7811-7820
2651-2660	3611-3620	4811-4820	5461-5470	7821-7830
2681-2690	3551-3560	4921-4930	5641-5650	7851-7860
2701-2710	3591-3600	4871-4880	8861-8870	7871-7880
2711-2720	3691-3700	4881-4890	6981-6990	7881-7890
2741-2750	3721-3730	4891-4900	7081-7090	7921-7930
2751-2760	3781-3790	4911-4920	7101-7110	7931-7950

Payment of the principal amount of 100% (equal to \$50,125.00 per Bond together with accrued interest from 1st September 1986 to 1st October 1986 inclusive amounting to \$51.11 will be made on or after 17th October 1986 AND INTEREST WILL CEASE TO ACCRUE FROM THAT DATE

15th August 1986

LIU OVERSEAS FINANCE N.V.

U.S.\$33,000,000 8% 1987

Guaranteed and Irrevocable

UNDISBURGABLE CORPORATION

Condition 4 of the above Bonds the

"Bonds", entitled "Guaranteed and

Irrevocable and Undisbursable

Corporation (the "Guarantor") to

create a security interest in the

Bonds, unless otherwise

provided in the Depositary Agreement (the

"Depositary Agreement") dated 26th August 1985 between the

Guarantor, Morgan, Lewis & Bockius

Corporation, and the Chase

Manhattan Bank (National Association)

and as trustee for the Bondholders

and/or their assigns, the "Trustee".

The shares of common stock of the

Guarantor, the "Common Stock",

and the Common Stock, together with

any dividends thereon, may be

redeemed and/or converted and/or

may be granted and/or issued by

the Guarantor.

In accordance with Condition 4 of

the Bonds and Clause 7 of the Trust

Deed of Trust, the Trustee is granted

a security interest in the Bonds

and the Common Stock, and the

Guarantor is granted a security

interest in the Common Stock.

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UK NEWS

State industry boards may win more freedom

BY HAZEL DUFFY

THE GOVERNMENT is expected to agree to plans that would make nationalised industry boards more independent of ministers.

The main proposal, drawn up by Treasury officials and the nationalised industries' chairmen's group, would allow chairmen and board members to be given rolling contracts on appointment and re-appointment instead of fixed-term contracts.

That would give them longer notice as to whether they were to be re-appointed, instead of leaving them in the dark sometimes until the contract's expiry date.

Sir Ron Dearing, recently re-appointed chairman of the Post Office with effect from October 1, is the first to have been given such a contract.

Other proposals would go some way towards clarifying the power of ministers to dismiss board members and award compensation, improving on the position which is said now to be highly obscure.

Complete clarification to satisfy the chairmen, however, is not possible without general legislation on the nationalised industries - something the Government has rejected before the next general election.

Legal move increases spy book controversy

By Michael Cassell

THE GOVERNMENT last night appeared to be heading into deepening controversy over its attempts to prevent publication in Australia of a book containing damaging allegations against the British security services.

The book, publication of which has been stopped in the UK, was written by Mr Peter Wright, a former security officer, and alleges that the late Sir Roger Hollis, the former head of MI5, had spied for the Soviet Union.

In the New South Wales supreme court last week, lawyers for the UK Government accepted, on a procedural technicality, that the contents of the book were true. The move was designed to deflect the court from concentrating on the book's contents and to ensure it ruled solely on the question of whether or not publication represented a breach of confidentiality by the author.

Government law officers denied afterwards any suggestion that the Government was admitting any of the book's allegations.

But there was growing concern yesterday among some ministers that the strategy could backfire when the full case is heard in November and that the Government's "admission" could harm its attempts to prevent publication

Imported cigarettes increase share of market to over 11%

BY STUART ALEXANDER

A DRAMATIC increase in the sales of cheap imported cigarettes is threatening profitability and employment among UK manufacturers and has led tobacco industry leaders to mount a new lobby of the Government.

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Novel plan by Norsk Hydro on work time

By Philip Bassett

NORSK HYDRO, the Norwegian-owned Humberside Fertiliser manufacturer, is considering introducing a radical change in working hours arrangements for its employees which will see an average basic week of under 30 hours and a fortnight off in any six-week period.

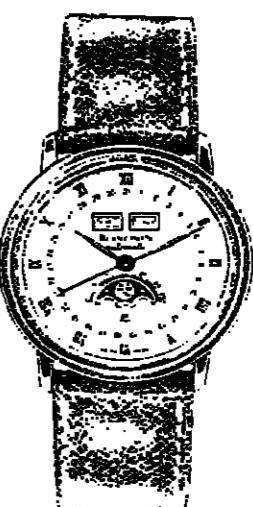
The new programme of work, being considered by the company's joint employee-management advisory council, is made possible by a move away by the company from weekly to annual working time.

The scheme by the Immingham-based company - part of Norway's largest industrial manufacturer - is one of the most novel proposals for working hours yet seen in companies based in the UK.

The projected move is part of a far-reaching agreement on union recognition and working practices reached last year between the company and members of the Transport and General Workers' Union, although the deal has not been officially endorsed by the union.

There would be 20 rest days every six weeks, including in most cases a clear fortnight away from work. There would be no extra payments for bank holiday or overtime working.

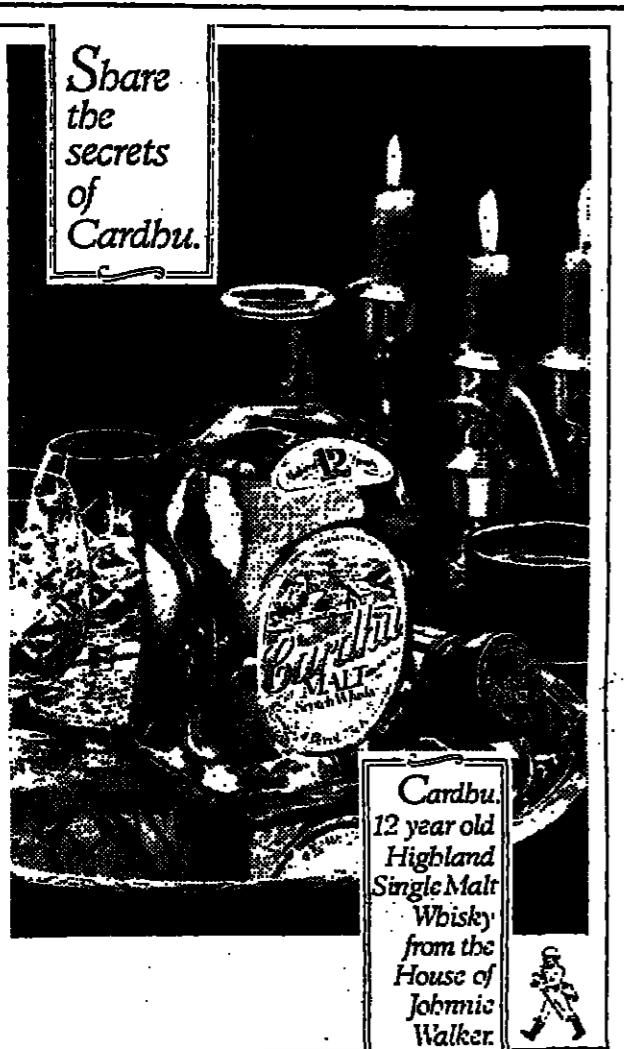
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Company Notices

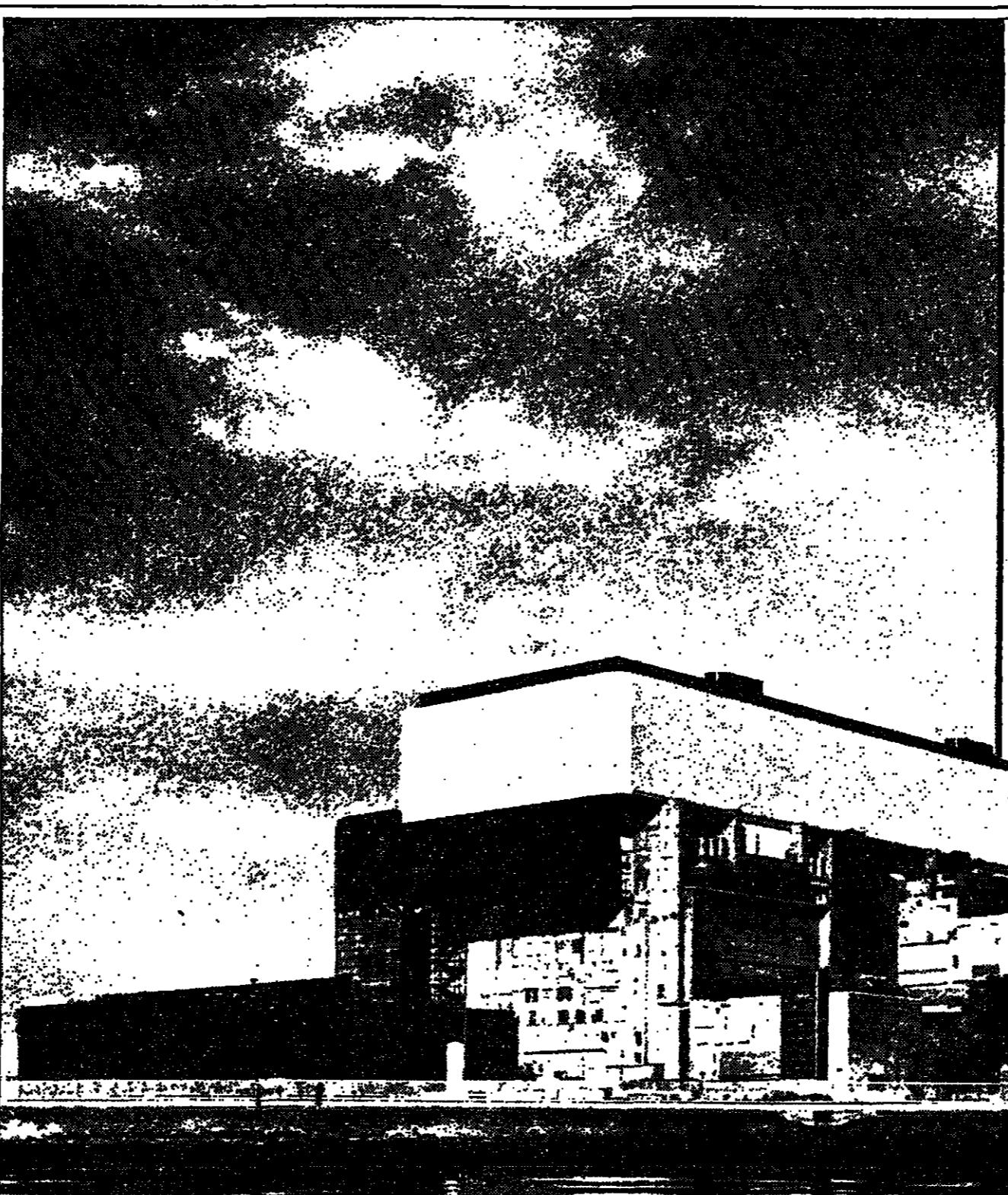
Notice of Redemption

Skånska Banken
US\$ 10,000,000 Floating Rate Capital Notes 1986

In accordance with paragraph 4b of the Terms and Conditions of the Notes notice is hereby given that the outstanding notes will be redeemed at par on the next interest payment date falling on October 2nd, 1986.

The notes will accrue interest until 2nd October 1986 and thereafter will cease to accrue interest.

Scandinavian Bank plc
Fiscal Agent



Taylor Woodrow - the team that make things happen.

Today we have handed over our part of Heysham Nuclear Power Station Stage 2 to the Central Electricity Generating Board on their original contract date.

Yet another Taylor Woodrow project completed on time, reflecting our years of experience in construction techniques, complemented by the precision of today's computer technology.

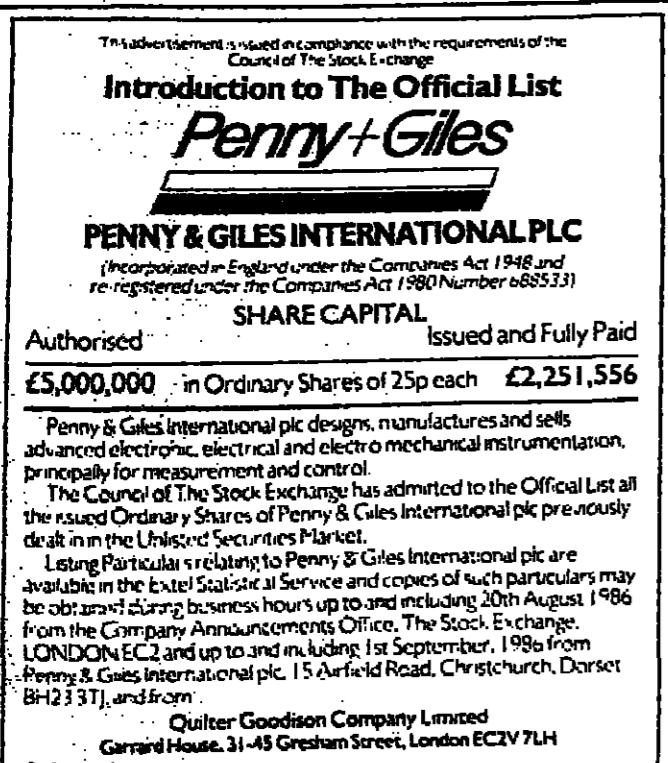
We hand over our part of Heysham Stage 2 today - the client's original contract date.

We would like to pay tribute to the CEBG project team for their help and support in this very major undertaking.

If you'd like to see other examples of this success or receive more information, please contact Ted Page, Taylor Woodrow Construction Limited on 01-575 4354.

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EXPERIENCE · EXPERTISE · TEAMWORK



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BUSINESSMAN'S DIARY

UK TRADE FAIRS AND EXHIBITIONS

Current International Craft and Hobby Fair (01-222 7271) (until August 19) Wembley Conference Centre

August 31-September 2 International Jewellery Exhibition (0635 20721) Barbican Centre

September 1-3 Castings and Forgings Exhibition; International Foundry Exhibition; Metallurgical Plant Exhibition; Metalworking International Exhibition (0703 8086 1224); International Metalworking Machine Tools Exhibition (01-402 6671). Sub-contracting Exhibition, including Surface Treatment and Finishing (01-481 1951) NEC, Birmingham

September 2-4 Coil Winding International Exhibition (0202 748906) Wembley Conference Centre

September 4-6 Vacancies in systems and information technology — VISIT '86 (01-840 7117)

OVERSEAS TRADE FAIRS

Current City Planning Exhibition (021-706 6707) (until Aug 23) Xiamen August 20-22 Office Technology and Computer Exhibition (01-482 1951) Kuala Lumpur

August 22-31 International Autumn Fair (01-246 7012) Helsinki

August 21-September 6 International Autumn Fair (01-246 7012) Leipzig

September 10-14 International Autumn Fair (01-977 4551) Vienna

September 22-26 Semiconductor International Exhibition (01-591 5051) NEC Birmingham

BUSINESS AND MANAGEMENT CONFERENCES

August 26-28 FT Conference: World aerospace to the end of the century (01-621 1358) Hotel Inter-Continental, WI

August 28-29 The Roebens Institute: Hazards in water — a national seminar to discuss the implications for human health of contaminants of the water cycle University of Surrey, Guildford

September 4-5 Euromoney Conferences: Eurobonds '86 New Opportunities in creative markets (01-235 3238) Grosvenor House, WI

September 8-10 Institute for Personnel Management: Personnel statistics (01-946 6100) Embassy Hotel, WI

Frost and Sullivan: Introduction to OSI and its support for message handling systems (01-953 4433) Regent Crest Hotel

September 9-10 Times Conference: Countertrade trends — prospects and challenges in the Asia-Pacific region (Singapore 065 289069) Singapore

September 11 SFS: Stress (01-736 0124) The Royal Garden Hotel, WI

September 15-16 GDI International Conference: Intelligent buildings (01-724 0220) Zurich

September 15 Copper Development Association: Copper Development Association

Anyone wishing to attend any of the above events is advised to telephone the organisers to ensure that there has been no change in the details published.

Financial Times Conferences

WORLD AEROSPACE TO THE END OF THE CENTURY

London — August 26, 27 and 28, 1986

A distinguished panel of top executives from the world's airline and aerospace industries and regulatory authorities will address this three-day conference to be held in advance of the Farnborough International Air Show. Since first announcing the programme, five additional speakers have agreed to take part: Mr Edward Acker, president of Pan-American World Airways, and Mr Lim Chin Beng, deputy chairman of Singapore Airlines, will give their views on the future for the airlines; Mr Rodney Wallis, director, Facilitation and Security, IATA, will review world aviation security; Mr John A. Bohn, Jr, president and chairman of the Export-Import Bank of the United States, will speak on financing; and Dr Geoffrey Parfitt, managing director of General Technology Systems, will consider the expanding era of space.

DEVELOPING THE GLOBAL MARKET FOR EQUITIES

London — October 21, 1986

The Financial Times is arranging its first forum on the worldwide equity market and 24-hour trading at the Merchant Taylors' Hall on October 21 which will be chaired by Mr Andrew Large of Swiss Bank Corporation International Ltd. An impressive panel of speakers including Mr Alan Lyons, Securities and Exchange Commissioner; Mr Richard Britton, The Stock Exchange and Investment Bank Ltd; Mr Richard Lutynska, Merrill Lynch Europe Ltd; Mr Sven Wallgren, Easeste AB; and Mr John Howitt, Scropse Vickers & Co, will assess the regulatory problems, look at the techniques that have developed and the strategies appropriate for successful players. One of the most significant subjects is the prospects for the City in the 24-hour worldwide market and this will be examined by Mr Christopher Reeves, joint chairman and chief executive, Morgan Grenfell Group plc.

THE FOURTH PROFESSIONAL PERSONAL COMPUTER CONFERENCE

London — October 30 and 31, 1986

The Financial Times fourth conference on Professional Personal Computers will explore the rapid changes taking place in the market for personal computers; the partition of the market into two significant segments — low-cost, stand-alone machines and more sophisticated systems linking together multi-user computers. The distinguished panel of speakers includes: Mr Mike Swarley, vice-president, Marketing, COMPAQ Computer Corp; Mr Robert T. Ferlig, president, Enterprise Information Systems Inc; Mr Esterino M. Pio, executive vice-president, Strategy and Development, Inc C. Olivetti & C. SpA; Mr Jon Shirley, chief operating officer, Microsoft Corporation; and Mr Ray Noorda, president, Novell Inc.

All enquiries should be addressed to:

The Financial Times
Conference Organisation
Minster House, Arthur Street
London EC4R 9AX
Tel: 01-621 1355 (24-hour answering service)
Telex: 27347 FTCONF G
Cables: FINCONF LONDON
Fax: 01-623 8814

Just in time

APPOINTMENTS

UK

Continental Insurance makes two changes

CONTINENTAL INSURANCE has made two changes in its international operations. Mr Peter J. Illes has been appointed president and executive director of The Continental Insurance Company (Europe), and a regional vice-president of Continental's international department. Mr Bruce Hayden has been appointed vice-president and manager of Continental's international department, based in New York. Mr Illes, who is based in London, comes as chief operations officer for Europe, the Middle East and Africa. Most recently, Mr Illes was vice-president of the international department in New York. Mr Atkinson was managing director, co-ordinator and special products for Mobil Europe Inc.

Mr Max Browning has joined the BROWN SHIPLEY GROUP as head of group personnel and administration and has been appointed to the boards of Brown Shipley & Co. and Brown Shipley Insurance Group Management.

The JOHN CROWTHER GROUP has appointed Mr David Cunliffe as executive chairman of the carpet division. He was executive chairman of the Capital.

woven fabrics division of Coats Vyella. Mr Cunliffe will also join the executive board of the John Crowther Group. Mr Ken Phillips will continue as managing director of the carpet division.

Mr G. A. Atkinson has been appointed director, plans and programmes, MOBIL OIL COMPANY, UK, marketing and refining affiliate of Mobil Oil Corporation. He succeeds Mr J. T. Flanagan Jr., who becomes regional operations co-ordinator, Mobil Europe Inc., marketing and refining international, based in New York. Mr Atkinson was managing director, co-ordinator and special products for Mobil Europe Inc.

Mr Don Coles has become sales director at THOMAS MEADOWS. He was regional director for the Midlands and Anglian area.

Mr Adrian Delaney has been appointed a director of LAMBERT BROTHERS SHIPPING.

Mr David A. Richards has been appointed to the board of REDFERN NATIONAL GLASS. Mr Graham Barlow and Mr Colin McMath have joined COMMERCIAL UNION to develop and promote UK and European marketing and financial packaging capabilities. They were with Hongkong Bank in London, and will be appointed joint chief executives of Commercial Union.

INTERNATIONAL

BHP names oil chief

By Gordon Crabb

BROKEN HILL Proprietary (BHP), the energy and metals group which is Australia's largest company, has recruited a senior executive from Amoco of the US to head its petroleum division.

Mr Peter Willcox, aged 41, will next month become executive general manager of BHP Petroleum, the company's most profitable division. Mr Willcox is a British-born physicist and a vice-president with the Chicago-based oil major.

His appointment is believed to be BHP's most senior recruitment yet from outside the company, although in the past two years it has laid stress on US oil and gas expertise as it expanded its energy interests abroad.

Mr Willcox, based in Melbourne, will be in charge of BHP's domestic exploration and production as well as overseeing US activities including Monsanto Oil, acquired late last year.

He has worked for Amoco in the UK and Middle East, and was previously with the Iraq Petroleum Company. BHP said Mr Willcox's appointment results from an extensive search both in Australia and overseas.

Mr Willcox replaces Mr Russell Fynmore, who earlier this year moved to the BHP corporate affairs division, where alongside Mr David Adam, he is co-ordinating the group's defence campaign against takeover moves by Mr Robert Holmes à Court.

Xerox lines up top job contenders

By TERRY DODSWORTH IN NEW YORK

TWO MAIN contenders for the future chairmanship of Xerox, the US photocopier and financial services group, emerged last week when the company promoted two of its high fliers to head each of its key division.

The two men, Mr Paul Allaire and Mr Melvin Howard, will have different titles, but both will effectively carry the same weight in the organisation. Mr Allaire as president with overall responsibility for the reprographics and information systems business, and Mr Howard as vice-chairman and head of the Xerox financial services.

Mr David Kearns, Xerox's 50-year-old chairman and chief executive, has made it clear that he has no intention as yet of retiring. But he has said that it is normal for the senior manager in the company to give up the chief executive slot when he turns 60, implying that the company is now moving to prepare the succession.

Both executives will be running companies that have had patchy records in recent years. The reprographics and computer systems division has made a strong comeback in the small market and has successfully moved into electronic typesetting. But the commercial systems division in 1984 was regarded as one of the main architects of the group's diversification into the financial sector.

Mr Willcox's appointment results from an extensive search both in Australia and overseas.

Mr Willcox replaces Mr Russell Fynmore, who earlier this year moved to the BHP corporate affairs division, where alongside

Mr David Adam, he is co-ordinating the group's defence campaign against takeover moves by Mr Robert Holmes à Court.

Mr Allaire, who retired after 11

years with the company.

President of tyre maker

R. F. GOODRICH, the US tyre manufacturer, has elected Mr Leigh Carter president and chief operating officer.

Mr Carter, who was vice-chairman and operating officer, replaced Mr Patrick C. Ross who was elected chairman and chief executive of Uniroyal Goodrich Tire, the newly-formed tyre manufacturer owned jointly by Goodrich and Uniroyal.

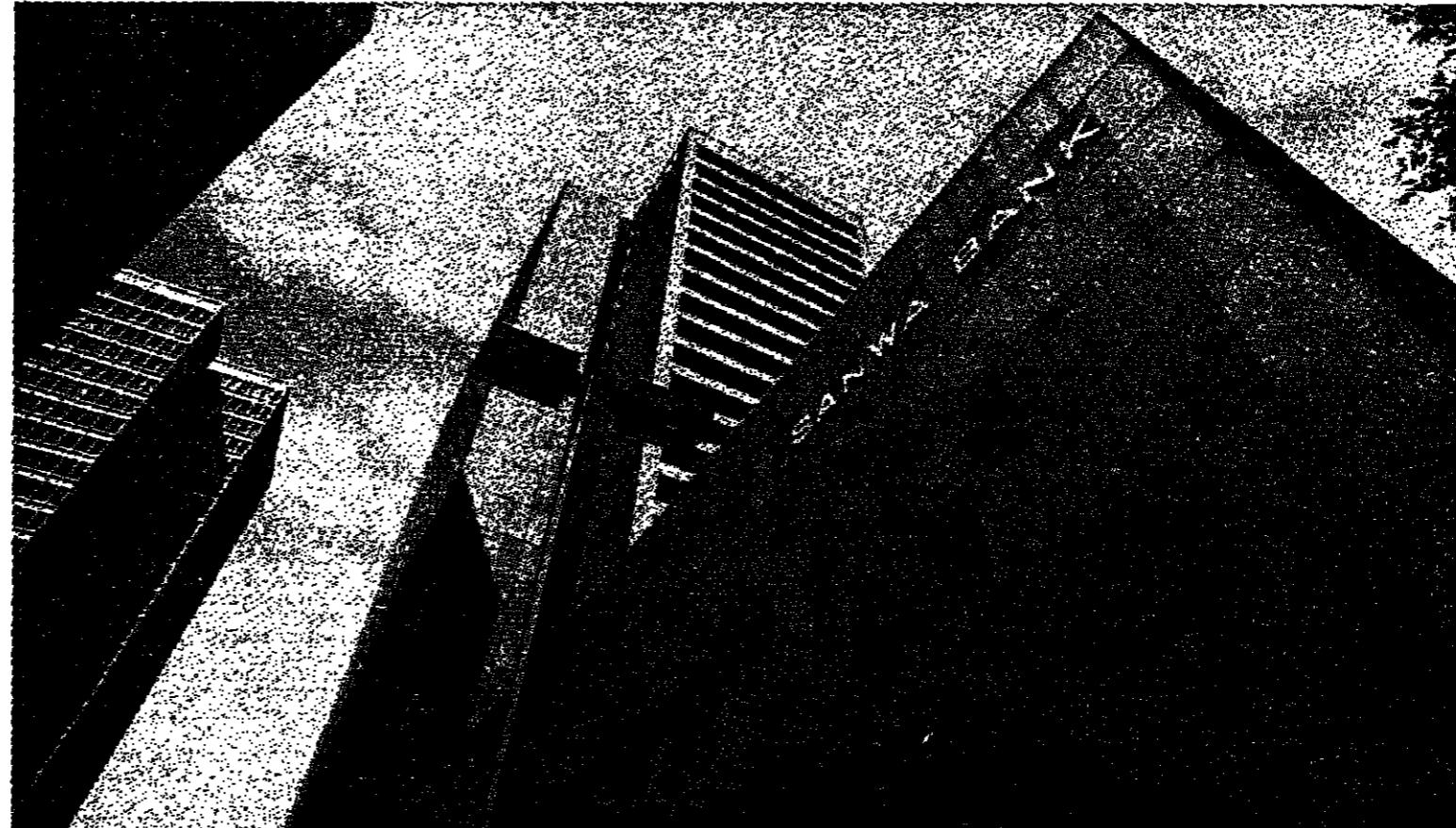
Bankers' body elects chief

By Dai Hayward in Wellington

MR R. B. (BOB) MCKAY, group chief executive of the eBank of New Zealand has been elected chairman of the New Zealand bankers' association. Mr McKay who joined the BNZ in 1946 has held a number of senior executive appointments. He was the bank's first representative in Japan when BNZ opened there in 1969. From 1974 to 1977 he was regional manager UK and Europe based in London. He became group chief executive in June last year.

The new deputy chairman of the bankers' association is Mr Brian Weeks, managing director of the ANZ banking group New Zealand. Mr Weeks, who joined ANZ in London in 1955, has held several major posts with the bank.

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MANAGEMENT

EDITED BY CHRISTOPHER LORENZ

The guru factor

The passionate and unrepentant crusader

Christopher Lorenz profiles Tom Peters, who maintains that today's management pundits are interpreters rather than original thinkers

TOM PETERS is utterly unrepentant about *In Search of Excellence*, the book which made him into a millionaire three years ago, at the age of 40. "A book is not the world right, he declares that "there's absolutely nothing new whatever between its covers. It was a translation of ideas and material that had been around for up to 50 years. All it added was brilliant timing and packaging."

Indeed, the same, maintains Peters, applies to the other best-selling business books of the past few years, including John Naisbitt's *Megatrends* and Kenneth Blanchard's *One Minute Manager*. Like *Excellence* and its sequel, the aptly titled *Passion for Excellence* (Peters is nothing if not passionate), they all "took ideas whose time is ripe," as he puts it.

In other words, today's millionaire management gurus are interpreters rather than original thinkers. "But don't denigrate what we're doing—it's very thoughtful," emphasises Peters. It's the first time since Peter Drucker's heyday 30 years ago that there's been such a crying need among executives for radical rethinking about how to run a company."

Shifted the face of theory

By simplifying past principles, adjusting them, adding current case studies, and giving guidance on how the principles should be applied, "what we've all done is shift the face of theory from which management is interpreted," Peters argues. "People do far better by paying attention to what we say rather than to Taylorism at its most extreme, or to the other mechanical models which used to dominate management thought."

The traditional notion of management as an ultra-rational process achieved what Peters calls "its ultimate orgasm" in the late 1960s and 1970s, when it spawned portfolio analysis and other pseudo-scientific management techniques. They were taken far too literally by many com-



panies, with the result, as he says, that they were often "downright disastrous in their application."

As his series of articles has suggested, some of the ideas which are implicit in the "new" view of management as a more human and emotional activity reach right back to Plato and Aristotle, while others stem from more recent writers, such as Chester Barnard, whose seminal *Management in War and Peace* (1938) and *Organisational Behaviour* (1938) were the first to explore the relationship between management and human behaviour.

In addition to Barnard and McGregor, Peters' own influences include Robert Waterman, the ex-McKinsey specialist in organisational behaviour with whom he wrote *Excellence*, as well as Frits Schumacher (*Small is Beautiful*) and James Brian Quinn. The latter, whom Peters calls "a great hero," is a guru's guru rather than a popular figure in his own right. This is partly because of his tendency to choose obscure titles for his publications, such as *Logical Incrementalism*.

A professor at Dartmouth College in New Hampshire, Quinn was one of the academics cited most frequently in *Excellence*. His researches into leadership, what *Excellence* calls "the real, sloppy process of finding and achieving ever-expanding strategic values and objectives," have been extremely influential on Peters and his various co-authors (*Passion* was written with Nancy Auster, after Peters and the much more retiring Waterman had gone their separate ways).

Peters' frank admission that the modern business guru is, above all else, an adaptor of other people's ideas, does not do full justice to the creative contribution that he, Waterman, Blanchard and some of the others—especially Drucker—have made.

For one thing, really original ideas tend to be concealed by dry academic minds who fail to realise their full implications, and are totally inept at explaining them to a lay audience. It takes several phases of filtering and interpretation for the ideas to gather practical force. In the case of *One Minute Manager*, for example, Peters' comment that his attitude to Chandler "is somewhat schizoid."

Peters' frank admission that

of refinement and simplification between Blanchard and the psychologists and anthropologists by whom he was indirectly influenced.

More positively, Peters tends to underestimate his own intellectual contribution, and that of some of the other gurus. Just as Blanchard was (and still is, for part of the time), a serious professor of organisational behaviour, so Peters spent eight long years as a senior consultant with McKinsey & Co, where a first-class brain is a precondition of survival.

Peters' popular success since 1982 also masks an ability to grapple with ultra-academic intellectuals on their own terms; hidden away in this newspaper's files is a 1979 article by him in the *Journal of Organisational Dynamics* which goes by the obscure title of "Symbols, Patterns and Settings: an optimistic case for getting things done." Both its title and its content suggest that Peters can evidently argue on equal terms with the best of the academic obscurists.

To the suggestion that he might have to resume this sort

of academic guise (or retire to enjoy his fortune) if, as many sceptics predict, the business boom proves short-lived, Peters counters that the boom has hardly started.

He claims to be a "stick to the knitting," is highly critical of the current craze for management gurus, and acquisition of RCA "a sad state of affairs for both companies," he maintains, and GE's takeover of Kidder Peabody is "pretty useless." Mergers such as Satschi-Ted Bates and Burroughs-Sperry "result in a net decrease in economic efficiency, not an increase," he insists.

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He has changed his attitude to corporate raiders. "I used to be disgusted by them," he says. "I still am, really. It's just that I don't know any other way to work up the momentum of the Fortune 500 than to see them to death. And the raiders surely do."

In his strident, sometimes raucous, speaking style, which would resemble that of a revivalist preacher were it not for his frequent swearing, Peters continues to spread the word on these issues at the relentless round of seminars and other speaking engagements that he undertakes across the US and abroad. Whether it be a European training session on entrepreneurship, or the annual policy congress of Democratic members of the US House of Representatives, he seldom fails to mention the two subjects which really keep him awake at night—US competitiveness and his fear of a war of trade. A violent anti-protectionist, he is scathingly critical of the antics of the self-interest lobbies that have Washington under siege.

At the Democrats' 1986 congress he argued persuasively that the answer to America's competitive problems was to turn up the heat of competition, not to turn it down. International competitors should be encouraged, so long as they provide better goods.

Peters' success has transformed him from a dry, back-room analyst into a committed crusader who shouts more loudly from the rooftops than any of today's top pundits. But unlike some of his fellow-gurus, who suffer from delusions of intellectual grandeur, he makes no apologies to no one for his role as one of the best-paid interpreters in history.

Previous articles in this series appeared on June 30, July 2, 7, 14, 21 and 28 and August 4. The remaining articles will appear on alternate Mondays.

Far cry from a decade ago

Urging all Democrats to fight protectionism, Peters concluded his oration in rousing style by extolling the theme of "World Peace through World Trade" and calling for a national holiday called "World Trade Day." Let's cheer, let's dance in the streets, let's have fun.

And the raiders surely do."

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Management abstracts

Megamarketing. P. Kotler in *Harvard Business Review* (US) March/April 1986 (74 pages)

Defines megamarketing as a means of entering markets with high entry barriers. The normal components of marketing strategy, product, price, place, and promotion are supplemented by power and public relations, in order to supply benefits to, and win over, parties other than the target consumers, such as governments, trade unions and other interest groups. Describes marketing situations that call for megamarketing strategies: gives examples of the difficulties Freshstate (milk sterilising equipment) met in attempting to enter the Japanese market, and how Japanese consumers have overcome Indian resistance to market entry. Discusses how companies can organise for megamarketing and how marketers must use power.

Your own brand of advertising. H. L. Kahn in *Harvard Business Review* (US), Jan/Feb '86 (3 pages).

Argues that many heads of small businesses hesitate at the thought of drafting their own advertising (not least because they would rather leave an exact science to the experts); claims that, in fact, the managers themselves are the ones with the technical expertise to explain complex products to the public.

These abstracts are condensed from the abstracting journals published by *Amber Management Publications*. Licensed copies of original articles can be obtained at a cost of £4 each (including VAT and p & p) cash with order from *Amber*, PO Box 23, Wembley HA9 8DJ.

Using Robotics to Reduce Assembly Costs in Electronic Assembly. J. Storjohann in *Industrial Engineering (USA)*, Feb 86 (4 pages)

Contents that locating manufacturing plants in the "Pacific Rim" to take advantage of inexpensive labour can lead to excessive inventory costs, increased cycle time, and delayed reaction times to design change and market demand. Argues that labour costs can be reduced by the use of robotics to supplement existing automatic equipment in electronic assembly industries; discusses the application of robots to specific assembly areas including insertion of non-standard components, and describes a robot assembly cell.

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The battles yet to come

By Barry Riley



Maurice Samuelson profiles the successor to Sir Ian MacGregor

A hard act to follow at British Coal



Sir Robert Haslam (left), who will succeed Sir Ian MacGregor as British Coal chairman

AS THEY change the guard at Buckingham Palace on September 1, there will be similar goings-on at Hobart House, British Coal's gloomy headquarters overlooking the Queen's back garden in nearby Grosvenor Place.

A new occupant will move into Room 379, where the recently knighted Sir Ian MacGregor presided over one of the stormiest chapters in Britain's industrial history.

Sir Robert Haslam, at 63, is 10 years Sir Ian's junior. Since being marked out as the Coal Board's next chairman 11 months ago, he has sat quietly in its wings.

Sensitive to Sir Ian's desire to make the most of his last year as chairman, Sir Robert has scrupulously shunned the Press.

Instead, he began by winding up his affairs at British Steel and at Tate and Lyle, at both of which he served simultaneously as non-executive chairman.

He then turned to rediscovering his roots in the coal industry in which he spent two years as a young man just after the war. In his visits to pits throughout the country, he has patiently had his ears bent by men and managers and must be fully aware of the mood at all levels of the industry.

When Room 379 is his, he will face the difficult problem of dispelling the bitter legacy of the industrial conflict, while further extending the dramatic improvements in efficiency achieved since the board's epic victory: record productivity and the lowest operating costs for seven years.

The second part of the challenge will be as awesome as the first, that to be the catalyst in the oil price in the past 12 months from some \$28 a barrel to the latest fragile level of around \$44. The oil price collapse is grimly reminiscent of the changes in the energy market between 1955 and 1975 when all but obliterated the British coal industry. In those two decades, UK oil prices, closing at the rate of one every 12 days, and the total dropped from \$50 to under 250 (compared with the 130 today).

An admiral—rather than a mere captain—of industry, the biggest slice of Sir Robert's career was an imperious one. As chairman, he also served as ICI's personnel director during a period of painful, but relatively peaceful, rationalisation.

It is this experience which

has been prescribed if oil prices had stayed firm.

The industry will quickly have to adopt even tougher cost parameters than those set barely a year ago, when pits were told they could risk closure if they failed to keep their long-term production costs below £1.65p per gigajoule (coal's metric unit of heat).

Although this yardstick will now have to be revised, it need not herald closures on the scale of those of the past two years. But more closures there will be, judging by the increasingly ominous warnings of managers in Scotland, Kent and other traditionally coal-making areas. There will also be a further rundown of job levels at "safe" pits, as they strive for higher productivity by installing heavy-duty face equipment which can cut more coal with a smaller workforce.

Although fewer in number, officials could win further confidence by scrapping the executive office system.

Another controversial MacGregor innovation was the Monday meetings of senior full-time executives at Eastwood Hall, in Nottinghamshire. Sir Ian came to rely very heavily on Mr Cowan as a "fixer," earning them the sobriquet of "Jock and Snowy."

When the outcome of the strike was still far from clear, the chief executive's office seemed like an embattled War Cabinet, from which other top managers felt excluded and threatened. Their doubts about the two-man executive office were compounded by what many saw as a lack of major industrial relations and propaganda gaffes at the height of the strike.

Even before Sir Ian's departure from Hobart House the industry had accepted that it could not stand still even before 1989, and would have to put off its deadline for doing so by at least 18 months. This defers even further into the future the prospect of meeting the Treasury requirement that it should make a "reasonable profit" on assets.

The recent, perhaps fragile recovery in oil prices will not help British Coal to reverse the 24000 a year price reductions announced earlier this summer in the electricity industry and other bulk coal consumers.

Some of these internal controversies will soon be resolved with the publication of Sir Ian's book about his years at the Coal Board and other key British industries. His successor, who has already become

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Monday August 18 1986

The Danish experiment

THE DANISH experiment continues. This was the uncompromising message of Mr Palle Simonsen's 1987 draft Budget, published on Friday. The experiment in question is to see whether Denmark's chronic balance of payments deficit can be corrected without a devaluation of the krone. The coalition Government hopes that tight fiscal policy combined with measures to boost domestic savings will, given time, stabilise the external account. Foreign exchange markets, buffeted by news of the record current account deficit in the first half of the year, have their doubts.

Market agitation is not so unreasonable. In relation to its gross domestic product, Denmark is running a bigger current account deficit than the US. In the first half, in spite of a near halving of the country's energy bill as a result of falling oil prices, the deficit widened to a record Dkr 18bn (£1.6bn). The Danes will not have calmed nerves by announcing on Friday that they have abandoned long-held plans to close the deficit by 1988.

Mr Simonsen chose instead to draw attention to Denmark's remarkable fiscal achievements. When the present Government took office in 1985 it faced a budget deficit of 15 per cent of GDP and many other economic horrors. Today, Denmark is the only OECD country to boast a budget surplus. Moreover, it is the sort of surplus that financial markets understand—surplus in money terms before complex adjustments for inflation and the state of the economic cycle. The improvement is the fruit of effective curbs on public spending, rapid domestic growth and higher taxes. Denmark has shown that a budget deficit can be eliminated without creating a slump; the unemployment rate is 6.7 per cent, the lowest in the EEC.

Strange bedfellows

A current account deficit that is proportionately bigger than America's and a fiscal policy that is tighter than West Germany's make strange bedfellows. Government red ink is the usual counterpart to a big external deficit; indeed fiscal retrenchment is often the prescribed cure for external

imbalance. At least one eminent Danish economist is arguing that yet higher taxes are the answer.

The logic is clear enough. The chronic current account deficit is the mirror image of a drastic shortfall of domestic savings which, ironically, has been exacerbated by booming business investment. Higher taxes would represent a form of forced public savings. The Government, however, regards this as too deflationary a solution. It is seeking to encourage private savings through modest tax reforms and improved pension arrangements for blue-collar workers. This may have a small impact in the long run but is most unlikely to transform the economy's short run behaviour.

Less risky

The fact that fiscal retrenchment has failed to cure Denmark's external imbalance suggests that it may have to turn to the other classic remedy: devaluation. Earlier this year, the OECD argued that "fast and sizeable transfers of resources to the internationally competitive sector remains the only viable route" for Denmark.

A currency adjustment, by improving the relative profitability of export industries and curbing the Danes' insatiable demand for imports, might achieve this even if the precedents are scarcely encouraging. Mr Simonsen might note that depreciation is a less risky strategy in the disinflationary 1980s than it was in the 1970s—this, at least, had been the US and UK experience.

The present Government has so much political credibility invested in the strong krone that devaluation would be very much a last gasp option. It would certainly be opposed by Denmark's EMS partners in the wake of Ireland's recent move. The fact remains, however, that pegging the krone to the D-mark made more sense when the latter was relatively weak. In the past 18 months, the D-mark has appreciated by more than 50 per cent against the dollar and pulled the krone with it. The degree of appreciation looks incongruous in a country running what is, as a proportion of GDP, one of the biggest deficits in the world.

Entrepreneurs in space

THE US Government's decision to take the National Aeronautics and Space Administration (Nasa) out of the business of launching commercial satellites is bold and welcome. It will add to the short-term worries of some customers, and could allow rivals in Europe, Japan and China to grab an important share of the commercial market. But the announcement means that an inherent flaw in the US space shuttle programme is finally being tackled and will encourage a much more entrepreneurial approach to space.

Over the next few years, this in turn should lead to a wider variety of choice and a more secure service for the commercial satellite industry. From the beginning, the trouble with the shuttle was that it was required to satisfy several quite different design requirements. Roughly half its workload has involved the ejection into orbit of commercial satellites for a fee. In addition, it has had to push out into much lower orbits very large spy satellites for the Pentagon, this being a necessary condition for financial backing from the US Defence Department in the early 1980s. It also had to lift people above the atmosphere to the edges of space and provide a platform for experiments carried out by private companies to investigate novel enterprises such as low gravity materials processing.

Credible force

So there will no doubt be scope for continuing arguments between the US and its rivals about covert government subsidies. But the balance between public and private space for operating units will be fundamentally changed, and companies like Transpace, Carriers and General Dynamics will have a real chance to make a mark.

All this will have a big impact on the character of Nasa, which has always been anxious for political and financial reasons to keep a foot in as many camps as possible and to avoid being seen as an arm of the US military establishment. Now, the proportion of its defence related work seems bound to increase. However, as compensation for the loss of the commercial side, the agency is to get its repayment in the form of a new contract that will continue to be a credible force in space.

This will not be at the expense of funding for the space station, which has received fresh support from President Reagan. The first stage of the project will repeat the mistakes of the shuttle programme, by seeking to combine too many functions in one giant investment. But for the time being, the US has reasserted its leadership role in space, at the same time as opening the way to newcomers.

Flights suspended

As a result, the shuttle developed into an unsatisfactory amalgam of three different vehicles. Nasa was unable to bring down the cost of individual missions as quickly as it had once hoped, with only a small fraction of the costs of a typical trip being recovered from commercial customers. Conventional expendable rockets can now fly more cheaply than the shuttle, yet the dominating position of this heavily subsidised agency made it very difficult for the US private sector to get a worthwhile position in the market.

The Challenger disaster last January, which destroyed one of the space shuttles and killed seven astronauts, forced a rethink of US space policy. In the event, the decision to pull out of commercial business has been made easier by the problems of Ariane, the western

GENERAL MOTORS is the world's biggest and oldest automotive group but it has still had to admit defeat in the heavy truck business.

In a move which will send shock waves through the industry world-wide, GM effectively is handing over its North American heavy truck operations to Volvo of Sweden.

While the deal announced on Friday directly affects only North America—where GM's heavy truck operations will be merged with those of the Swedish group's Volvo-White subsidiary, under Volvo's control—it has wider implications for an industry in need of restructuring to improve its competitiveness and profitability.

"This marks a new stage in the restructuring of the global heavy truck industry," says Mr John Lawson, head of the automotive forecasting team at DRI Europe, the consultancy group. "So far we have had many negotiations and a number of attempted mergers between companies whose future is in some doubt. But this is the kind of co-operative venture that many smaller companies fear the most—a co-operation from strength between two of the giants whose long-term future seems assured. And other major companies must now be reconsidering their positions."

The deal underlines the fact that the combined commitment is necessary if a company is to have any chance of success in the heavy truck business today. Heavy truck operations represent a very small part of GM's total \$90bn annual sales. GM's management seems pre-occupied with cars and the recently-acquired high-tech companies Hughes Aircraft and Electronic Data Systems.

It appears to have no inclination to spend the millions of dollars needed to bring its ageing North American heavy truck range up to date when the sector is involved in major reorganisation.

Bedford, GM's UK-based European subsidiary, never counted for much in the sector—for vehicles over 16 tonnes gross weight—and is by no means big enough to stage a revival on its own now that its parent has opted out.

GM's attempts to find a partner for Bedford, first MAN of West Germany and then Leyland in Britain, have fizzled out.

In contrast, Volvo, already third-largest of the world's heavy truck producers after Daimler-Benz of West Germany and France's state-owned Renault, has shown aggressive determination to remain among the long-term survivors in the global heavy truck industry.

Volvo has already taken advantage of weaknesses among the North American truck producers. In 1981 it paid \$75m for the assets, including three factories, of the bankrupt White Motor, and calculated that another \$75m would be needed to get the organisation into the black.

Other European groups have had the same idea. Daimler-Benz bought the then-ailing Freightliner, while Renault invested in Mack Trucks to take effective control.

Mr Sten Langenius, president of Volvo Truck Corporation, insists his group has to be represented in the North American

heavy truck market, which is about the same size as that in Western Europe. He says the company needs the volume to cover the cost of its commitment to vertical integration.

Volvo believes the best way to produce heavy trucks is for the manufacturer to provide all the key elements in the driveline—engine, gearbox, axles.

"There is no way an integrated producer can be viable without a presence both in the US and Europe, to spread the development costs over bigger volumes of output," he argues.

A complete commitment is necessary

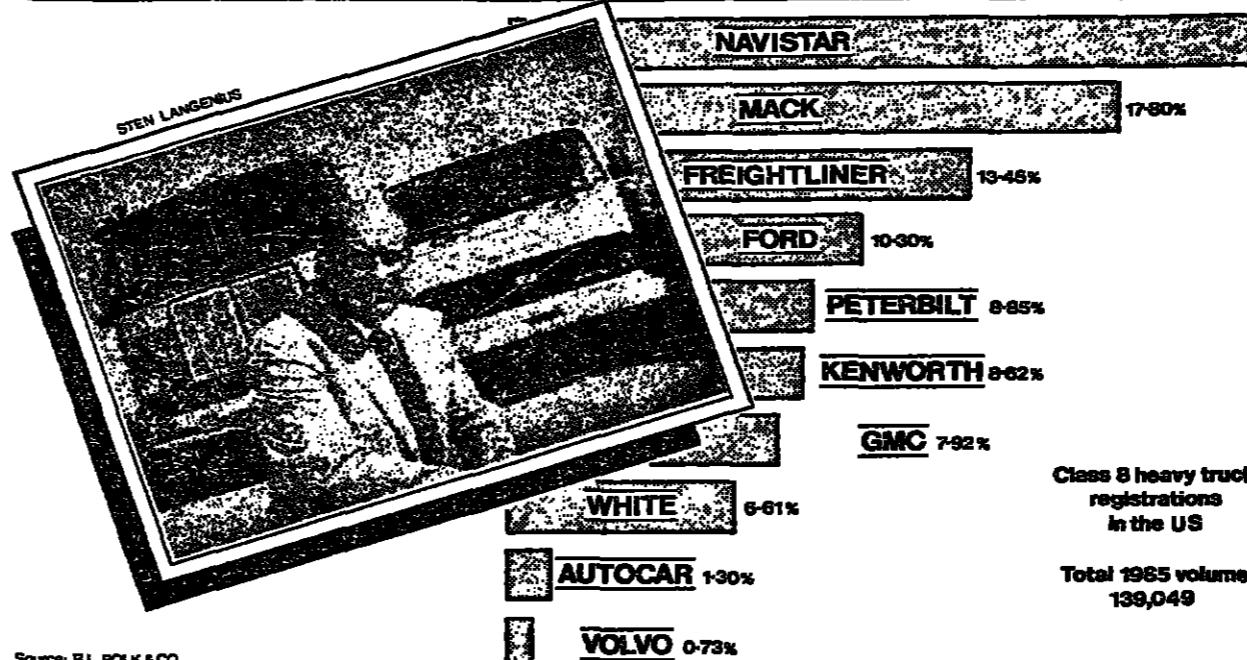
Those costs are accelerating. Volvo Truck spent SKr 800m in 1983 on research and development, SKr 958m in 1984, and SKr 1.1bn last year. Mr Langenius estimates that bill will rise by another SKr 50m to SKr 75m this year.

By strengthening Volvo's base in North America, the deal with GM should put the Swedish group in a better position to cope with the competition in the heavy truck markets of Western Europe and the developing world.

But it will take time. As Mr Langenius says: "It will not

VOLVO-GM TRUCKS DEAL

THE MARKET SHARE



Class 8 heavy truck registrations in the US

Total 1985 volume
139,049

De-regulation is also bankrupting small haulage companies and forcing the larger ones into mergers. The large groups are using computer technology to ensure their trucks are used much more efficiently.

On top of all that heavy trucks are lasting longer—warranties being offered by some manufacturers.

The concessions among the truck producers is that where the annual sales of Class 8 trucks once peaked at 180,000, the best to be expected in future is 140,000 and the industry must prepare itself for an average demand of 120,000 heavy trucks a year.

The GM Volvo deal will help eliminate some of the excess capacity. Some 30 per cent of the GMC heavy trucks once produced in Pontiac, Michigan, will come to an end, leaving the new Volvo-GM Heavy Truck Corporation to supply from the former Volvo-White factories in Virginia, Ohio and Utah.

GM has no qualms about marketing other companies' products if it can make a profit on them. For example, it has been importing medium trucks from its 50 per cent-owned Japanese associate Isuzu and selling them in the US as Chevrolet Forward and Chevrolet Tiltmaster.

Other heavy truck producers have seen the writing on the wall. Freightliner, Daimler-Benz's North American subsidiary, acted early and closed two factories in 1981. Paccar, which makes the Kenworth and Peterbilt trucks, has announced plans to cut its capacity by one-third by closing two factories and hopes to improve its dealers' prospects by importing medium trucks built by Voiths of Brazil.

Mr Peter Rupp, chief executive of Freightliner, points out that the combined Volvo-GM organisation will by no means dominate the Class 8 sector and claims his company and other majors such as Navistar (formerly International Harvester) and Paccar have nothing to fear from the new alliance.

"It is not a bad idea for two of our competitors to make some impact on the overcapacity," he adds.

Like others in the industry, Mr Rupp predicts: "America will see more mergers in all sectors of the truck business—not just Class 8—now that the Japanese (Hino, the Toyota Diesel and Mitsubishi) are coming in."

Mr Thage Berggren, Volvo-White's chief executive, says that Class 8 will be the main sector to watch and that 1988 will be the crucial year.

That is when new noise and emissions regulations come into effect and a lot of product changes and a lot of long-term investment decisions based on the potential future profitability of the heavy-duty business will come into play.

The changes in the regulations, he feels, are likely to force changes in the composition of the heavy truck industry in the States even more than any sharp drop in Class 8 demand."

DRI's Mr Lawson agrees and suggests that Mitsubishi in particular might well be interested in linking with a US producer to gain access to a dealer network.

He also feels that if the Volvo-GM merger is reasonably successful it might well be extended to Europe, a move which would transform the competitive position.

Shock waves through the industry

By Kenneth Gooding, Motor Industry Correspondent

heavy truck market, which is about the same size as that in Western Europe. He says the company needs the volume to cover the cost of its commitment to vertical integration.

To a great extent this is because in the US Volvo is not trying to force its integrated driveline philosophy on un receptive customers. White Trucks and the Autocar vehicles which Volvo-White also produces in the US are still sold with engines, transmissions and axles from independent suppliers—as is the case with the vast majority of US heavy trucks.

However, some White trucks with Volvo engines installed are already operating on trial in some big US fleets and although it is seen as a long-term project, all future White trucks will be designed to incorporate key Volvo components. Currently Volvo produces all its engines, transmissions and axles in Sweden then sends them to its factories in other parts of the world—Belgium, Scotland, Brazil, Iran, as well as the US—where complete vehicles are assembled.

By adding GM's \$10 heavy truck dealer outlets to its own 220, Volvo eventually could double its US sales from last year's 12,000—a useful addition to the Swedish company's output of trucks over 16 tonnes, which was about 42,000 last year.

In the meantime GM will ease itself out of a business which it had already practically given

up by default. Ford has achieved the same result this year in Europe when it handed over its UK-based medium and heavy truck operations to a new joint venture company managed by Iveco, the Fiat-owned heavy commercial vehicle producer.

The so-called Class 8 (over 35,000 lbs gross weight) GMC trucks which are the subject of the Volvo arrangement are now 12 years old and have been losing market share rapidly in the past two years.

We could see what was coming. GM either had to spend millions on new GMC trucks or merge with someone," says one of GM's rivals. Simply stopping production was not an option because of the damage that would inevitably do to the dealer network. GM intends to stay in the profitable light and medium truck business and it needs to keep the network intact.

GM also had to consider the dramatic changes currently affecting the character of the haulage industry in the US, changes which seem certain to drive down demand for the heavy Class 8 vehicles.

Until recently, the US haulage industry has been very closely supervised by the Interstate Commerce Commission. The ICC regulated entry to the haulage industry, along with the markets served, commodities carried, routes to be used and endless other details.

This has now been blown away by federal rules, of the view that all this regulation has produced a remarkably inefficient haulage industry in America.

For example, general hauliers, who could carry loads for anyone, have been running trucks fully loaded only 10 per cent of the time and at least 80 per cent of the time trailers were completely empty. Private carriers, who were permitted to shift only their own goods, ran fully loaded only about half the time because it was unusual for them to be empty.

The changes in the regulations, he feels, are likely to force changes in the composition of the heavy truck industry in the States even more than any sharp drop in Class 8 demand."

Those making guesses about the impact of de-regulation say the long-haul business will shrink sharply. No longer will trucks make those coast-to-coast, New York to California trips. Most journeys of over 700 miles will be "piggyback," where the truck trailer is carried by rail for part of the journey.

This should limit the number of heavy-duty trucks required in the US in future.

Men and Matters

BankAmerica's current management, an active boardroom dissenter. He is understood to have been a small minority of BankAmerica directors who looked favourably on the alternative bid by Sandford Well, the former chairman. Executive president, to take over the bank and replace Armacost as chairman and chief executive earlier this year.

Schwab is also believed to have been a leading campaigner for cost-cutting measures, and the elimination of the bank's stock dividend—an action the group finally took in January.

The Wall Street speculation is that Schwab has not given up hope of a take-over bid. He was quoted as saying: "I am not sure that Armacost and BankAmerica continue to insist it is not for sale."

Then Schwab, who continues to run the brokerage unit as its chairman and chief executive, offered to buy it back from BankAmerica. But Armacost refused to sell. That was understandable as the Schwab business has emerged as a rare jewel in BankAmerica's otherwise gloomy portfolio.

BankAmerica reported a stunning \$640m second-quarter loss this year. But Schwab's profits rose to about \$10m—a fivefold increase. Schwab's revenues rose to \$194m, and it has recently been adding 35,000 new accounts a month.

Schwab, aged 49, is known to have been a vocal critic of

servative minority on the city council.

Account closed?

Deutsche Bank may be about to lose prematurely a senior member of its executive board.

Eckart van Hooven, aged 60, wants to take on the job of economics senator (local minister) in the city-state of Hamburg.

He has already promised the post if the Christian Democrats overturn the ruling Social Democrats in the Hamburg elections in November.

Van Hooven's intended move comes as a double surprise. It is rare in Germany for a senior businessman to go into politics, or indeed for a politician to make the jump the other way. Also, it is rare as rare for a member of the Deutsche board to leave before the usual retiring age of 65 as it is for an investment banker to desert the Deutsche Philharmonic.

There are two reasons why van Hooven is keen to take on the new job. He was born in Hamburg, got his first job there with the Deutsche in 1955, and knows a lot about local industrial problems. He also feels he has got as far as he can at the bank. He has had



• Georges Pebereau and Jean-Maxime Leveque

French privatisation: the changes at the top

An inevitable fact of French life

By Paul Betts in Paris



• Renaud de la Geniere and Alain Gomez

"OUR SUMMER game of corporate musical chairs must appear a little bizarre to Anglo-Saxons," remarked a French banker the other day after the conservative Government of Mr Jacques Chirac appointed chairman to 24 of the country's biggest state banks and industrial groups which are all earmarked for privatisation.

If the current shake-up at the top of French state sector enterprises may seem surprising to outsiders, it has been accepted in France as an inevitable fact of French political and economic life.

After the sweeping nationalisations of industrial groups and banks by the Left when it took power. That has always been part of the spoils system of French politics. Even before the Right had won the parliamentary elections in March, speculation about who would be picked to lead which group became a favourite party game in many Paris salons.

"Once all the nationalisations so many industrial and banking groups, the Left has now handed them on a silver platter to the Right. If they had not been nationalised, the Chirac Government would never have had the opportunity to place its friends in some of the key jobs in French industry and finance with such ease before returning these groups to the private sector," says a veteran executive of one of the large enterprises nationalised by the Socialists four years ago.

But Mr Chirac and Mr Edouard Balladur, his Economy and Finance Minister, have gone to great lengths in recent weeks not to appear blatantly partisan in their choice of chairmen.

Unlike the Left, which launched a purge in the executive suites of newly nationalised companies after it took power, dismissing all but two of the state enterprise chairmen, the right-wing Government replaced only half of the 24 chief executives in last month's

major restructuring. The management of many of these groups had begun to win the confidence of investors and markets. The Government, anxious to see its privatisation programme get off to a smooth and successful start in the autumn, has endeavoured not to disturb this process.

For all these reasons, Mr Chirac had to execute a careful political balancing act. To content the hawks on his right, thirsting for revenge after what they regarded as a Socialist witch-hunt in 1982, he replaced heads of companies who had been closely linked with the previous government's industrial and nationalisation policies. Thus, Mr Jean Peyrelade, an aide of former

Socialist prime minister Pierre Mauroy, and chairman of the Suez financial group, was removed although both right and left openly acknowledge that he did a remarkable job at the large investment bank.

Other victims of their Socialist antecedents were Mr Lolk Le Ploch, president of the chemicals group and a former member of the cabinet of Mr Pierre Dreyfus, the Socialist Industry Minister, and Mr Jean Defuisseau, the chairman of Credit Lyonnais, the country's second largest commercial bank.

There were also a number of prominent candidates displaced under the Left who were in the wings to return to the helm of a state enterprise. Mr Jean

Marine Leveque, the outspoken former chairman of Credit Commercial de France (CCF) who fought vigorously against the Prime Minister, was appointed for his bank, was appointed to Credit Lyonnais, while Mr René de la Geniere, former governor of the Banque de France, was given Suez.

At Rhône-Poulenc, the Government appointed Mr Jean-Rémi Fourtou, a management consultant who specialised in the pharmaceuticals sector but whose main qualification for the job may have been his close friendship with former President Valéry Giscard d'Estaing.

His appointment reflects Mr Chirac's efforts to balance the new jobs between his own RPR party and the centrist UDF

coalition to which Mr Giscard d'Estaing and Mr Raymond Barre, the former right-wing Prime Minister, belong.

The appointments round was not without unfortunate casualties. The Government had to replace Mr Bernard Pache, the respected, apolitical chairman of Pechiney, to provide a job for Mr Jean Gandois, a former chairman of Rhône-Poulenc.

Wherever possible, according to Mr Balladur, the Economy Minister, the Government tried to replace chairmen with candidates from within the group to preserve management continuity and avoid the internal upheavals caused by the arrival of outsiders.

In-house candidates were chosen to succeed several

chairmen, such as Mr Hubert mandatory retirement age.

Again in its efforts to distance itself from the Socialist approach in 1982, Mr Chirac and Mr Balladur have made a point of saying that some of the dismissed chairmen whose professional competence is unquestioned, will be found new jobs.

"We are not savages," remarked Mr Balladur at one briefing session with journalists, adding that the selection of new chairmen will probably be the most complete task he had had to undertake since becoming Economy Minister.

But with one or two exceptions, the Government appears to have pulled off a smooth political juggling act. The one notable exception is that despite the problems of cohabitation with President Mitterrand, it was firmly in the driving seat by changing chairmen it felt were no openly connected with the previous Socialist Administration.

But Mr Pebereau's wheeling and dealing had left him with many enemies. Moreover, his penchant for empire building seems to have worried the Government.

Mr Alain Madelin, the Industry Minister, said that CGE, after the heady years of expansion under Mr Pebereau, now needed "a little stability." To this end, the Government appointed Mr Pierre Suard, Alcatel's vice-president, as CGE's new chairman.

Mr Suard has the reputation of being a dour manager who did well at CGE's Cables de Lyon cable subsidiary before it was sold to Alcatel. He must now put the Pebereau empire in order in preparation for CGE's privatisation.

Negotiations on the sale of half of Pechiney's interest in the new aluminium smelter of Béginac in Quebec to Reynolds Metals of the US began under his predecessor, are continuing.

In addition, the Government kept on among others, the successful management team of Jacques Stern and Francis Lorentz at the Bull computer group, Mr Jean-Louis Befra, the chairman of Saint Gobain who replaced Mr Gandois when the new chairman of Alcan and pipes group was appointed by the Socialists to head the Ecole Nationale d'Administration, as well as Mr Michel Albert at the AGF insurance group and Mme Yvette Chassagne at the UAP insurance company, although she will be stepping down shortly on reaching the

mandate of the new chairman expect to take direct charge of privatisation on behalf of their respective groups, they are likely to be disappointed.

Mr Balladur has already called some of them in to say that the Government expects them to manage their companies efficiently and independently, but to keep their noses out of the privatisation issue at this stage. He made it clear that his ministry would direct and orchestrate the privatisation programme and reminded the new state chairmen that until further notice the Government was still their principal shareholder.

Even with a Government which likes to flaunt its free-market and liberal commitment, dirigiste habits die hard in France.

Futures as an investment

From the Chairman, Association for Futures Investment

Sir,—Your leader (August 12) on unit trusts expressed some widely held, but nonetheless groundless misconceptions about the use of futures as an investment. As a result of past scandals, current legislation does not regulate but instead prohibits the public sale of collective investment schemes, often driving them into less well-regulated offshore structures.

In the US, the regulators have for many years taken the opposite point of view. As a result, there is a thriving, well-regulated industry managing around \$30m in authorised funds using registered futures trading advisers who report their results in court cases. There is also a highly developed market for risk disclosure.

The DFT's consultative document also shows a rational approach to the problem: far from liberating the futures investment industry, it instead brings it within a proper framed work of regulation and control through the system for authorising unit trusts and the self regulatory structure that the City is adopting.

The primary users of the futures markets are deep and liquid markets to hedge their price risks. This market is provided in part by other trade hubs, but also in substantial measure by professional individuals and institutions who seek to profit from the assumption of risk. This parallels the value of the private speculator to the equity markets.

Futures markets, like the Stock Market, benefit from the participation of the smaller private investor through properly constructed collective investment schemes such as unit trusts which diversify risk and provide him with professional management.

All the reasons that led to the development of the equity unit trust justify the extension of this successful regulatory framework to futures and options-based investments.

D. M. Anderson

Sugar Quay,

Lower Thames St, EC3.

Productivity growth

From Mr J. Muelbauer

Sir,—Geoffrey Dicks (August 12) misrepresents what I wrote in April 1983. My views on the underlying trend in productivity growth are largely unchanged. My latest estimates confirm those reported in a discussion paper in November 1984. As I said in 1983, "there was indeed a genuine breakthrough which began in 1980." What I was arguing against then was the euphoria generated by the

Letters to the Editor

only 29 per cent of those known personally were felt by respondents to be in the single category of people who "desperately want work and try hard but cannot get a job" rather than one of the other eight categories such as those who can only get "such lowly paid work that they are no worse off being on the dole and drawing benefits."

What I am arguing against now is gloom engendered by the apparent halt in manufacturing productivity growth in the past year. This is partly the result of a cyclical downturn and partly the result of an output measurement error. This seems to me a consistent position. Back in 1983, writing just before the considerable recovery in investment that has occurred in the meantime, I was too gloomy about the outlook. Then as now, I stressed that productivity growth depended significantly on the rate of capital formation. And that dependence in part on macroeconomic policy.

John Muelbauer,
Nuffield College,
Oxford.

Unemployment statistics

From Mr J. Shields and Mr M. Cornelius

Sir,—The controversy surrounding the use and abuse of unemployment statistics has not been eliminated by the headline given to the survey carried out on behalf of the Committee for Research on Public Attitudes (August 8).

The survey, rather than ask individuals about their own experience, questioned 1,030 people (nearly a tenth of whom were unemployed) about what they thought was the experience of unemployed people like them. This may have been interesting as an academic exercise, but it failed to relate the survey to the natural desire to see out of town or edge of town developments which inevitably threaten the status quo in the established centres. Inner city decline is inevitable if a significant part of retail trade is siphoned off into the more edge-of-town locations. You published a letter of mine some time ago about enterprise zones where I indicated that these were yet another interference in the market and subsequent events have shown how my conclusion was correct.

As Mr Jackson says, there is clearly a need for some sort of legal aid support for representing the views of small groups and only in this way can sufficient representations be put forward at the relevant time.

I think Mr Jackson's final sentence puts the whole thing in perspective, where he says

that the interests of the shopping public will be put at risk. Desmond Harrison,
Fox and Harrison,
51, Lower Lane,
Walsall.

Towards fairer taxation

From Mr S. Green

Sir,—The answer to Mr Miller (August 12) is that taxation takes away, it does not give. The higher-paid do not, under our present system of mortgage relief, receive more, they merely have a little less taken away. If one extends Mr Miller's logic, why should personal allowances be given against higher rate taxes? Surely it would be fairest if they should only count against the standard rate otherwise they are more valuable to high earners than to basic rate taxpayers.

Surely the solution is to abolish all tax relief except for a transferable, and substantially higher, personal allowance and to tax the balance at a single rate. Thus equity and redistribution could be achieved since the higher paid would be paying a higher average rate and the lower paid would not be taxed at all.

S. J. Green.

2, Friars Lane,
Richmond, Surrey.

Flying north of Watford

From Mr B. Dewing

Sir,—I wonder if Sir Peter Mansfield would have written his letter (August 12) rather differently if his home were elsewhere than the south-east.

I understand that statistics show that 10 per cent of air passengers travelling through London (or, to put it in the words of the researchers, who are presumably London-based, only 10 per cent) are going from or to places outside the south-east. It would be sensible to make it easier to get to and from the south-east.

If this were not sufficient to reduce traffic in the south-east to manageable proportions, differential fees could be introduced to encourage some of the braver Londoners to venture north of Watford.

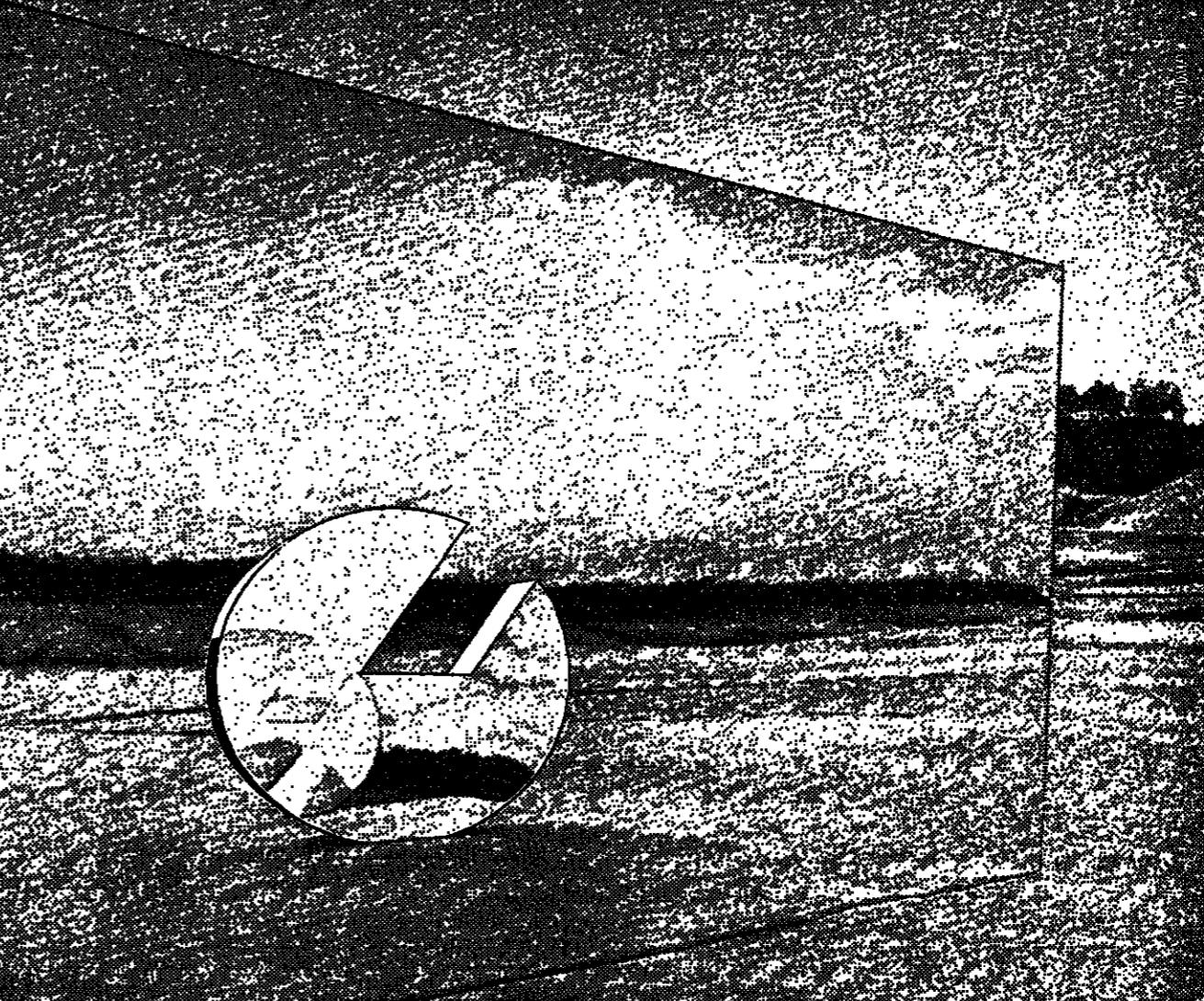
If these were not sufficient to reduce traffic in the south-east to manageable proportions, differential fees could be introduced to encourage some of the braver Londoners to venture north of Watford.

Similar lateral thinking could be applied to Treasury recruitment problems which featured in another article in the same edition. If it cannot recruit successfully in the south-east, why does not the Treasury move the jobs to "such parts of the south-west and Scotland?"

B. R. Dewing.

20, Priory Rd,

Malvern, Worcestershire.

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Monday August 18 1986



Terry Byland on
Wall Street

Chartists ring a bull bell

STOCK-MARKET prospects have improved since gains in bonds began to signal expectations of new moves to lower global interest rates - but you will have to jump smartly and there will be no prizes for late arrivals. That was the message sent out last week from chartists and more pragmatic analysts alike.

Even those with a positive view of the blue-chip rally express some doubts about the wider market. Both the over-the-counter and American Exchange stocks have been slower than the blue chips to recover from the shakeout of July.

However, the good views first. Mr Joseph Barthel, who wields the charts for Butcher & Singer, the Philadelphia broker, sees ample evidence that "a strong stock-market bottom" has been established. Based on the ratios of large block deals (10,000 or more shares), the stock market looked heavily over-sold at the end of July.

Indeed, the seller/buyer ratio had dropped close to levels seen last September, or January, when they proved the foundation for a sudden shift on to the buying tack. The shift has already started this time round, and the institutions were already net buyers in the final days of last month, according to Mr Barthel's charts.

Several other significant charts are also turning bullish. NYSE price momentum fell substantially at the end of July, again indicating a heavily overbought market, which has already been partly recovered. An index of stock-index futures sentiment - measured by percentage of

US INDUSTRY LOSES LEAD IN LEAGUE TABLE BUT REMAINS 'FORMIDABLE'

Japan regains competitive edge

BY WILLIAM DULLFORCE IN GENEVA

JAPAN has recovered the lead in international competitiveness that it lost last year to the US, according to the 1986 scoreboard published today by the European Management Forum.

The result is the more remarkable in that it stems exclusively from Japanese pre-eminence in the factual criteria applied by the EMF and contradicts the subjective appraisals of Japan's own businessmen.

The EMF's annual assessment of world competitiveness is based on 340 criteria, of which 234 derive from internationally compatible statistics, while the remaining 108 reflect the subjective judgments of industrial and other leaders called by questionnaire.

The 1986 report of the privately funded international foundation presents two scoreboards, one ranking 22 industrially advanced countries in the Organisation for Economic Co-operation and Development (OECD), the other rating nine newly industrialised countries.

Japan, the US and Switzerland

arrive almost neck and neck at the head of the OECD group, with West Germany a length behind in fourth place. The four Nordic countries - Denmark, Sweden, Norway and Finland - are placed in the top 10 whereas Britain, France and Italy fall into the lower half.

These three, the EMF comments, have reason to be anxious about their competitiveness compared with most other European countries and with their overseas rivals in the OECD.

The top ranking of Japan stems largely from its excellent score in any important competitive factor, the EMF finds. It notes the strong position German companies retain in world markets where factors other than price, such as quality, punctual delivery, reliable service and long-term planning determine competitiveness.

Britain has lost the small gains it appeared to make last year in competitiveness. The EMF attributes

companies compared with the "swarms of restrictions" to which many of their competitors are subject.

Deregulation, tax incentives and the easing of anti-trust rules are cited as favourable factors along with labour flexibility and the absence of price controls.

The freedom of companies to invest, disinvest and to distribute profits as they wish is one of a long list of elements to which the EMF attributes Switzerland's high rating.

Recognition is also accorded to the dynamic influence of the Swiss financial centre.

West Germany - a "model of consistency" - shows no serious lag in any important competitive factor, the EMF finds. It notes the strong position German companies retain in world markets where factors other than price, such as quality, punctual delivery, reliable service and long-term planning determine competitiveness.

Britain has lost the small gains it appeared to make last year in competitiveness. The EMF attributes

that setback to British industry's virtual specialisation in low-value products, which bring it increasingly into competition with Third World countries where wages are lower and productivity is rising fast.

Three countries - Taiwan, Singapore and Hong Kong - are also neck and neck in the newly industrialised countries' competitiveness stakes.

Singapore's impressive results are underscored.

The ranking of OECD countries was 1 Japan, 2 US, 3 Switzerland, 4 West Germany, 5 Denmark, 6 Canada, 7 Sweden, 8 Netherlands, 9 Norway, 10 Finland, 11 New Zealand, 12 Austria, 13 Belgium/Luxembourg, 14 Australia, 15 Britain, 16 France, 17 Ireland, 18 Italy, 19 Spain, 20 Turkey, 21 Portugal, 22 Portugal.

The ranking of developing countries was 1 Taiwan, 2 Singapore, 3 Hong Kong, 4 South Korea, 5 Malaysia, 6 Thailand, 7 Brazil, 8 India, 9 Mexico.

EMF Foundation, 53 Chemin des Hauts-Creux, CH-1223 Cologny, Geneva, Switzerland.

Exploration in UK North Sea likely to show steep decline

BY MAX WILKINSON, RESOURCES EDITOR, IN LONDON

NORTH SEA exploration is likely to be cut by 40 per cent in the second half of this year compared with the level of activity a year ago, according to a survey of oil companies.

The unpublished survey, by the UK Offshore Operators' Association (UKOAs), suggested that the total number of exploration wells drilled this year in the UK sector of the North Sea would be about 125, some 20 per cent fewer than in 1985 as a whole.

However, exploration in the first half of the year maintained roughly the same pace as in 1985, mainly because oil companies did not want to abandon projects under way, even when the oil price fell to \$10 a barrel.

As a result, UKOAs believes the cutback in the second half of the year will be especially severe.

The usual pattern is for drilling to increase in the summer months when the sea is calmer. But drilling

activity has fallen back sharply in the last two months, with about 41 of the 111 available rigs now idle, according to Gilbert Elliot's "Drilling Weekly". Almost half the 60 available semi-submersible rigs are now laid up.

The fleet of North Sea support vessels has also been badly affected, with more than 40 vessels now available to find work.

The collapse of exploration activity has resulted in a steep reduction in the rates paid by oil companies to hire rigs. Daily rates for a semi-submersible rig have fallen to around \$17,000, about 40 per cent less than last year.

The decline in exploration activity has been slower to affect the North Sea than the US, where the only about 730 rigs are now operating compared with 1,930 a year ago. That is partly because the larger North Sea operators reacted relatively slowly to the collapse of oil prices and partly because the price

of oil has fallen more slowly in the North Sea than in the US.

However, the fall in North Sea exploration activity is unlikely to be reversed if oil prices recover this autumn. That is because the cuts in exploration budgets, ranging from about 30 per cent to 50 per cent, were generally made on the assumption of a \$15-to-\$18-a-barrel oil price. Many oil companies would want to be sure that oil prices would stay at \$18 or more a barrel before they risked increasing outlays on exploration.

For many of the prospects now being explored in the North Sea, production costs would be at least \$15 a barrel and in some cases over \$25. The incentive to explore has therefore been much reduced, even for those oil companies which expect an eventual recovery in oil prices.

Opencats may hit shipping.

Page 3

Turner loses \$93m

By Paul Taylor in New York

TURNER Broadcasting Systems (TBS), the Atlanta cable-television and broadcasting group controlled by Mr Ted Turner, has reported a \$92.36m operating loss in the second quarter. TBS blamed costs resulting from the group's \$1.5bn acquisition of MGM this year and a \$26m loss on the Goodwill games staged in Moscow last month.

The second-quarter loss compares with operating profits of \$7.06m or \$2.3 cents a share a year ago and came on revenues that jumped to \$158.1m from \$93.3m.

After including \$7.1m in earnings from MGM assets which TBS has earmarked for sale, the group reported a net loss of \$85.83m or \$4.73 a share. That compared with a net loss of \$6.67m or 31 cents a share in the same quarter last year, when TBS took a \$13.75m extraordinary charge related to its aborted CBS takeover bid.

TBS said the losses reflected increased amortisation totalling \$45m and interest expense totalling \$60m related to the recently completed MGM acquisition. They were also caused by an accrual in the latest quarter of losses incurred in July from the Goodwill games.

The group added that while the Goodwill games loss represented a one-time charge, "future operating results will continue to reflect comparable charges for debt service and amortisation related to the MGM acquisition and, accordingly, it is anticipated that such future operating results will continue to reflect large net losses."

The group noted that, as an initial step in reducing its heavy debt burden, it had agreed to sell all the MGM non-film library assets for about \$460m.

Murdoch buys Boston TV station

By Our New York Staff

MR RUPERT MURDOCH, the publishing and media magnate, has agreed to buy WXNE-TV, an independent Boston television station owned by the Christian Broadcasting Network. Terms of the deal were not disclosed but analysts estimate the price at about \$30m. The acquisition represents a further step in Mr Murdoch's attempts to build a fourth US national television network.

With the sewing machine market highly mature and strong competition emerging from the Far East, Singer's European marketing operations had turned into losses several years earlier and severe restructuring had failed to bring them back into profit.

In a further move away from its traditional business, Singer announced in February that its sewing-machine manufacturing operations were to be spun off to a newly formed US company called SSMC.

The European operations were bought out by a group of investors headed by EHP's present chairman, Mr Harry Gittes, and backed by a range of institutions. The management, which had tried to organise its own buy-out, stayed in place with Mr Douglas Ash as managing director.

EHP now operates in Austria, Belgium, Denmark, Finland, Italy, the Netherlands, Norway, Sweden, Spain, Portugal, West Germany and the UK.

Its offer for sale next month will

Singer distributor plans flotation

BY RICHARD TOMKINS IN LONDON

EUROPEAN HOME Products, the company formed last year to take over the marketing of Singer sewing machines in Europe from Singer of the US, is to be floated on the London stock market in three weeks through an offer for sale.

EHPS holds the distribution rights to Singer-branded products in 12 European countries, and it owns or franchises more than 2,000 Singer

rights to what is one of the world's strongest brand names in a deal last August worth only £10m.

Singer, the company that invented the mass-produced sewing machine more than 130 years ago, disposed of the operations in line with its policy of selling off unprofitable businesses and diversifying into aerospace and military products.

With the sewing machine market highly mature and strong competition emerging from the Far East, Singer's European marketing operations had turned into losses several years earlier and severe

US tax plan over hurdle

Continued from Page 1

It was introduced as deductions were withdrawn.

• Tax incentives for Individual Retirement Accounts (IRAs), a popular middle-class perk, would be sharply reduced for high-income earners and those already covered by pension plans.

• Business meals and entertainment (the so-called "three-meal lunch") would be only 80 per cent deductible, instead of the current 100 per cent.

BOMBARDIER, the heavy transit equipment, snowmobile and defence products group, has emerged as the successful bidder for Canadair, the state-owned Montreal aircraft manufacturer.

The decision is due to be announced today. The value of the deal is believed to be between \$100m (US\$72m) and \$150m.

Bombardier will share a \$15.2bn 15-year fighter maintenance contract with Bristol Aerospace of Winnipeg. Bombardier had wanted the whole maintenance contract for Canadair.

Bombardier wins Canadair

BY ROBERT GIBBENS IN MONTREAL

BOMBARDIER, the heavy transit equipment, snowmobile and defence products group, has emerged as the successful bidder for Canadair, the state-owned Montreal aircraft manufacturer.

Canadair was profitable last year after showing recovery from losses of \$184.5m in 1983, just before the restructuring.

However, the size of a minority holding in Canadair to be retained by the Federal Government has yet to be settled, as has a liability agreement covering the Challenger jets.

Continued from Page 1

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The possibility of conciliation, however, continued to be held out at Friday's IMF meeting, at which Peru is understood to have assured the board that it did intend to honour its commitments and to keep up a dialogue with the Fund.

Like most other Latin American countries, Peru has been repaying no principal on debt to official creditors and banks since shortly after the developing-country debt crisis

arose in autumn 1982.

US Federal Communications (FCC) rules do not allow ownership of both newspapers and television stations in the same market. However, Fox's parent, News Corporation, is expected to seek at least a temporary waiver of the FCC rule.

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SECTION II - COMPANIES AND MARKETS

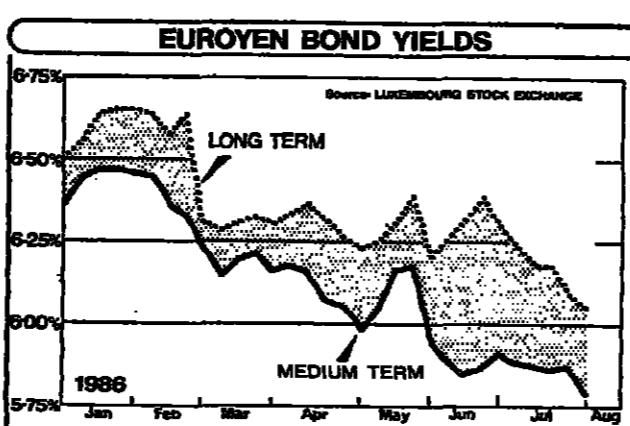
FINANCIAL TIMES

Monday August 18 1986



Euroyen market provides a spark for August trading

BY CLARE PEARSON IN LONDON



THE EUROBOND market does not need a full complement of professionals to manage a modest rally when interest-rate cuts are in the air, it seems.

Leading lights of the market were more frequently sighted on the beaches of the south of France than in the financial hubs of Europe last week, but turnover improved in most centres anyway.

The Euroyen market in particular witnessed 'unusual' activity. 'This is one of the most interesting summer markets I've ever seen,' said one Euroyen trader.

Multi-currency funds in continental Europe and, increasingly, Britain are currently drawn to this market as hopes rise that the yen will test the Y150 resistance level against the dollar. This has led to some switching into yen-denominated securities, especially out of guilders and D-Marks. It is widely believed that Japanese rates must be cut to fuel domestic demand, and the key No. 75 Japanese government bond last week broke through the 4.60 per cent yield barrier.

Although some investors are still

waiting for a clearer direction before buying, prices still moved up by about 4 point last week. Some quality paper was thin on the ground while bargain-hunters were picking up issues that became distressed when the market was very long of paper a few months ago.

This favourable background enabled Nomura International to launch a new 'benchmark' bond: a Y50bn 10-year deal for Nippon Telegraph and Telephone (NTT) which traded close to its issue price.

European investors have before NTT's deal proved indifferent to Euroyen deals for Japanese corporates, preferring more familiar credits, such as US-based multinationals and sovereigns.

But NTT's success cannot be explained by the view that it was earmarked for eventual distribution in Japan, since the company paid about 40 basis points less in yield than would have been required in the Japanese domestic market.

Dealers viewed NTT's deal as a landmark in the progress of this market and speculated that in due course even issues for Japanese

modestly last week, although 'the ice is still thin' as one dealer put it. Another fall in interest rates is probably fully discounted in prices while investors fear that rates may not much further to fall. Yield margins over US Treasury bonds continue to widen.

Nevertheless, longer-dated issues for some time out of favour with many investors who have been

fearful that rates might rise, have been attracting renewed attention.

British Telecom stole the limelight on Friday with a 10-year deal, which was only the second triple-A rated British corporate Eurobond.

Competition for this glittering mandate was tough; one house said

to have suggested a coupon level

representing a spread over US Treasury bonds of only 20 basis

points.

In the event, the deal was priced by Morgan Guaranty on Thursday night with a coupon of 7% per cent and price of 100% to return 55 basis points over US Treasury bonds.

Those responsible may still have

had an uneasy time before Friday morning given that the only comparable deal, a triple-A rated bond for Marks and Spencer, was trading at a yield margin of about 70 basis

points.

But the deal reaped the benefits

of BT's name recognition, established when it was partially floated outside Britain in November 1984.

The bond was quoted late in the day at 99%.

Most other new fixed-rate deals

met reasonable demand. Partly paid bonds reappeared in the market as both Merrill Lynch and Postipankki, the Finnish bank, launched two-tranche issues incorporating this feature.

The attraction for the borrower of the partly paid structure is the cost saving on a swap. The structure presents more problems for the issuing house, which must attract both 'regular' buyers of fixed-rate bonds and speculative investors.

Those should be drawn to such a bond as it enables them to take a view on interest rates prior to payment for a fraction of the bond's face value.

In practice, many partly paid deals have not gone down well with this type of investor, because of fears that the bond will not trade actively. Merrill Lynch's and Postipankki's deals bypassed this problem, however, since their partly paid tranches become interchangeable with the fully paid bonds at payment in a year's time.

The market for Japanese equity related bonds improved noticeably last week, as the Tokyo stock market hit dizzy new heights. Recently, some issues for second-tier corporate names have been tarnishing the reputation of this money-spinning area, as some have sunk to discounts to issue price of as much as 10 points.

Wako Securities, however, proved last week that this market was still healthy, with a new deal quoted on Friday at 3 points over issue price on the bid side.

EUROMARKET TURNOVER					
Turnover (\$m)					
Primary Market	Secondary	Cover	FRM	Other	Total
US\$ 1,202.4	261.5	2,125.0	2,575.3		
Prev 1,183.8	195.3	657.0	2,462.8		
Other 832.2	0.1	—	—	138.0	
Prev 2,101.8	—	18.5	—	448.2	
Secondary Market					
US\$ 1,022.1	22,054.2	47,971.4			
Prev 10,571.9	12,123.4	32,128.4	3,526.5		
Other 10,918.8	92.8	1,273.8	3,577.3		
Prev 10,780.4	114.9	1,378.9	3,788.3		
Total					
US\$ 11,002.5	22,557.9	48,552.3			
Prev 12,272.0	20,017.2	41,745.2			
Other 7,913.4	9,967.8	15,861.0			
Prev 8,891.9	8,728.8	18,188.8			
Week to August 14 1986					

Source: AIBD

Credits continue in lull of summer

ALL EYES were turned eastwards last week as the summer lull continued in the Eurocredit market, writes Alexander Nicoll in London.

Malaysia is expected to award the mandate imminently for its \$350m loan, for which at least two groups of bidders have been assembled. India's Oil and Natural Gas Commission is seeking bids for up to \$500m. Amid much jockeying among the potential bidding groups, the deadline has been extended until next week. Pakistan is understood to have mandated a \$100m loan. Bids are also going in for a loan of up to \$100m for Cyprus.

Colorado Interstate Corporation has replaced a \$350m issuance facility signed a year ago with a smaller \$200m facility, preferring to raise funds instead in the domestic market.

The new deal, arranged by Orion Royal Bank, has a five-year maturity, as did the previous one, and a 33 basis point facility fee for the extra year.

General Instrument's revolving underwriting facility has been increased from \$100m to \$180m while Alcan's \$120m deal obtained 12 lead managers.

Boliden chiefs resign posts

MR JOHN DAHLFORS, group chief executive at Boliden, the Swedish metals, chemicals, and mining group, and his deputy Mr Magnus Schmidt, have resigned from their posts, writes Sara Webb in Stockholm.

Trelleborg, the Swedish rubber products group, bought a 40 per cent stake in Boliden last April. In a management reshuffle, Mr John Dahlfor moved from managing director of Boliden to group chief executive.

Mr Kjell Nilsson, a former divisional head of Trelleborg, took over as managing director of Boliden.

Eurobond houses search for the 'perfect hedge' in futures

BY ALEXANDER NICOLL IN LONDON

Alan Bond to bid for mines

CASH BIDS of 75 cents a share for Australia's Mid-East Minerals and 90 cents for Metals Exploration are to be made by Dallhold Investments, the family concern of Australian entrepreneur Mr Alan Bond, writes Kenneth Marston in London.

Dallhold already owns 58.53 per cent of Mid-East, which in turn has 42.22 per cent of Metals Exploration. The latest bids value the two companies at A\$50.7m (US\$35.4m).

Work carried out by the Warren Spring UK government research laboratory at Stevenage has provided a new method of extracting mica from the electronics industry metal, which could lead to an early start of mining at West Coast Holdings' 50 per cent-owned Brockman ore deposit in Western Australia.

(CBOT). The hope is to begin trading a contract in London some time next year. Other exchanges are interested, but the Liffe/CBOT venture, which gives its name to the index upon which futures are traded. Though municipal bond futures have not developed large volume, it has at least been shown that a bond index contract can be created.

There are two key problems in setting up a contract upon which futures or options could be traded. First, an index must be made up of a representative list of bonds with adequate means of replacing constituents when necessary. Secondly, trading prices for the constituent bonds must be collected in timely fashion and in a manner which will ensure independence and reliability.

The first of these problems has been lessened by the CBOE's experience with its municipal bond futures contract. The contract was set

formally to contribute prices in order to help monitor an index.

In the longer run, the Association of International Bond Dealers (AIBD) is expected to have indices which could be traded. But for the time being, it appears content to let the exchanges experiment. For its part, it is unlikely to attempt anything that would upset the AIBD.

The second problem, that of getting prices, is even tougher. Clearly, futures exchanges and their regulators would need to be sure that an index could not be manipulated. It would not be sufficient to collect prices from just a few market-makers.

Market-makers currently inform the AIBD of their closing prices. These are compiled by late evening

into a daily list which is issued next morning. Even this is a considerable improvement on what was available until recently.

The AIBD also compiles indices, but these are of quoted rather than traded prices. An index to be traded would need to be sure of prices being updated hourly or even more frequently, and it is difficult to see how this could be done soon.

Current thrusts within the AIBD could improve the situation. If a study with the National Association of Securities Dealers bears fruit, the AIBD could introduce an automated price quotation system, and prices could presumably be extracted on a real-time basis. But automation, even if backed by the AIBD membership, must still be several years away.

This announcement complies with the requirements of the Council of The Stock Exchange.
It does not constitute an offer of, or invitation to the public to subscribe for or purchase, any securities.

U.S. \$500,000,000

Kingdom of Denmark

7% Notes Due 1989

The following have agreed to subscribe or procure subscribers for the Notes:

Credit Suisse First Boston Limited

Westdeutsche Landesbank Girozentrale

Algemene Bank Nederland N.V.

Banca Nazionale del Lavoro

Banco di Napoli

Bank of America International Limited

Banque Bruxelles Lambert S.A.

Chemical Bank International Limited

Crédit Lyonnais

Dresdner Bank Aktiengesellschaft

First Chicago Limited

HongKongBank Limited

E F Hutton & Company (London) Ltd

Leu Securities Limited

Kidder, Peabody International Limited

Manufacturers Hanover Limited

Lloyds Merchant Bank Limited

Nippon Credit International Limited

Mitsubishi Trust International Limited

Sanwa International Limited

PaineWebber International Capital Inc

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Swiss Bank Corporation International Limited

Tokai International Limited

Takugin International Bank (Europe) S.A.

S.C. Warburg, Akroyd, Rowe & Pitman, Mullens Securities Ltd.

Vereins- und Westbank Aktiengesellschaft

Copenhagen Handelsbank A/S

Yasuda Trust Europe Limited

Privatbanken A/S

Den Danske Bank af 1871 Aktieselskab

The issue price of the Notes is 100 1/4 per cent. of their principal amount. Application has been made to the Council of The Stock Exchange for the Notes to be admitted to the Official List.

Interest will be payable annually in arrear on 3rd September of each year, beginning on 3rd September, 1987.

Listing Particulars relating to the Notes and the Issuer are available in the statistical service of Extel Statistical Services Limited and copies may be obtained during usual business hours up to and including 20th August, 1986 from the Company Announcements Office of The Stock Exchange and up to and including 1st September, 1986 from:

Credit Suisse First Boston Limited
22 Bishopsgate
London EC2N 4BQ

Cazenove & Co.
12 Tokenhouse Yard
London EC2R 7AN

18th August, 1986

The Chase Manhattan Bank, N.A.
Woolgate House
Coleman Street
London EC2P 2HD

This announcement appears as a matter of record only.

FINNAP

£75,000,000

The Finnish Paper Mills' Association
- Finnppap

Arranger and Tender Panel Agent

S. G. Warburg & Co. Ltd.

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UK COMPANY NEWS

Wholesale Fittings profits rise 11%

A final dividend of 6.5p from Wholesale Fittings lifts the total for the year ended April 25, 1986 from 6.7p to 8.4p net. Earnings rose from 20p to 23.2p per share.

The group, operating as a wholesale electrical distributor, lifted its pre-tax profit by 11 per cent, from £4.9m to £5.47m.

Sales increased by a like percentage to £39.68m (£33.75m) and the operating nearly 15 per cent to £4.9m (£4.28m). But

interest received fell to £561,000 (£641,000).

During the year a new depot was opened in Birmingham, and a further one in the Midlands, while at Manchester, the size of the depot was doubled to allow for future expansion in the area.

In respect of the current year the directors reported that the first quarter turnover had shown a 10 per cent increase.

In view of the recent developments and future plans they were confident that the group would continue to progress.

EBC falls 16% in first half

PRE-TAX profits fell by 16 per cent in the first six months of 1986 at EBC Group. The directors of this Exeter-based group, which provides management services to the construction industry, said that the company had made good progress in the second quarter after severe weather earlier.

On turnover down by £2m to £24.31m, taxable profits fell from £418,000 to £352,000.

Earnings per 50p share for this USM-quoted company fell to 1.6p (1.7p).

An interim dividend of 2.2p is to be paid.

Mr E. Cockcroft has been appointed group chief executive and will be joining the board. Mr D. Stoneman, formerly chairman and joint managing director, will continue as chairman.

Grosvenor

Huntleigh Technology, the USM group headed by Mr Rolf Schild, has acquired a 7.8 per cent stake in the troubled electronics and engineering company Grosvenor Group. Mr Schild has begun discussions with Grosvenor with a view to making a recommended offer to acquire the group at around the current market value price.

Grosvenor shares closed on Friday at 12.5p, up 8p, giving it a market capitalisation of £5m.

Grosvenor has experienced problems with its acquisition policy since it was formed from the rump of Welco Holdings in 1982. Recent boardroom splits have encouraged rumours of a takeover.

normal stronger second half should give a satisfactory result for the full year.

In the half year, sales fell from £15.5m to £14.2m, or £1.35m sterling, and the pre-tax profit from £2.62m to £1.18m, equal to £379,000.

Earnings were 3.7p (4.4p) and the interim dividend is the forecast 1p (same).

T. Clarke

T. Clarke, an electrical contractor, returned virtually unchanged taxable profits of £349,572, against £352,104, for the first six months of 1986. Turnover totalled £142.6m (£15.34m).

Earnings per share were 2.14p (2.06p). The interim dividend is 0.7p (0.7p).

Attributable profits, after tax of £10.000 (£10.000), emerged at £209,572 (£146,104).

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F & C Enterprise

F & C Enterprise Trust, the investment trust specialising in a range of venture activities, has lifted its net asset value to 32.7p at the end of June, 1986, from 31.6p a year earlier.

For the six months to June, net attributable revenue fell from £11.000 to £4,000, for earnings of 0.004p (0.14p).

Franked income was £123,000 (£279,000) and the unfranked £141,000 (£471,000).

ANNOUNCEMENT

COMPUTER MARKETING ASSOCIATES LTD

Announce that as from today, August 18th they are changing their name to...

computer marketing plc

To reflect our significant growth and long-term financial strategy, we have changed our name and company structure. These moves are designed to increase our range of services to the UK computer market and allow for future growth.

Our Distribution Division already handles some of the world's best selling micro computer products... IBM from DCA, Modems from Hayes, Autowatch EGA, Card Rom Parallel and Serial, Network and Data Communications Corporation. They will continue to expand their range of technically innovative products.

The operation of our IBM PC dealership WEST SURREY COMPUTERS has been combined with our mainframe communications controller specialists, COMPUTER MARKETING & LEASING, under the new name of this company called Network Systems Division and will specialise in corporate communications and networks in the IBM environments.

Under our new name of Computer Marketing plc we look forward to increasing our level of service to the UK.

computer marketing plc
CMA House, London EC3A, Lower Guildford Road,
London EC3A 2BW
Telephone: 01-502 4555
Fax: 01-502 4424 Telex: 85910 CMA G


BRUCE COWARD
Chairman

Westpac Banking Corporation

(Incorporated with limited liability in the State of New South Wales, Australia)

U.S.\$ 150,000,000 Subordinated Floating Rate Notes Due 1997

In accordance with the terms and conditions of the Notes, notice is hereby given that for the Interest Period from 18th August, 1986 to 18th February, 1987 the Notes will carry an Interest Rate of 6.75 per cent per annum. The Interest Amount payable on the Interest Payment Date which will be 18th February, 1987 is U.S.\$ 329.03 for each Note of U.S.\$ 10,000 and U.S.\$ 8,225.69 for each Note of U.S.\$ 250,000.

Westpac Banking Corporation
Agent Bank
23 Walbrook
London EC4N 8LD

FINANCIAL TIMES STOCK INDICES

	August 15	August 14	August 13	August 12	August 11	August 8	1986 High	1986 Low	Since Capitalisation High	Since Capitalisation Low
Government Secs	89.29	89.00	88.86	89.17	88.96	88.86	94.51	80.39	127.4	49.18
Fixed Interest	95.48	95.34	95.69	95.76	95.43	95.77	97.68	86.55	150.4	50.59
Ordinary	127.0	126.3	126.0	126.0	122.7	121.7	1425.9	1094.3	1425.9	474
Gold Mines	222.6	230.1	233.7	232.9	238.0	202.9	357.0	188.7	734.7	43.5
FT-Act All Share	790.34	763.63	780.13	770.54	762.19	757.22	832.39	664.42	832.39	61.92
FT-SE 100	1401.9	1588.2	1581.0	1582.2	1542.8	1526.7	1717.6	1370.1	1717.6	986.9

UK COMPANY NEWS

Lionel Barber and David Goodhart look at the battle for AE City undecided on 'stop-go' merger

Last week, Turner & Newall injected new life into its bid for AE, the motor components group, by raising its offer some £50m to £247m and declaring it final.

Before the intervention, the market appeared to be running away from AE, the mining and engineering group, which came close to collapse just four years ago. T&N shares had fallen by 25 per cent since mid-June, undermining its paper offer. Without a cash alternative, the prospects of capturing control of AE looked very slim.

Analysts believe that the new offer falls short of being a knockout blow. Despite an attractive cash alternative of 2.2p per share, the bid is still too small to capture the worldwide market in components where the big buyers, such as Ford and General Motors, are few in number.

Putting together the two groups, each with profitable subsidiaries in the US, Italy, France and West Germany, would create a new company with annual sales of £1.6bn large enough to support engineering development programmes and to attract the multinationals which are increasingly buying in their plastics and other major components from outside.

The difficulty with this argument lies in the different nature of the two companies' technological expertise. For example, T&N's products assist in propelling vehicles, while T&N's slow them down. This has been highlighted by AE, but it is also accepted by analysts.

AE does not disguise the fact that it wants to escape continuing — albeit reduced — 'double A' factor: Africa and asbestos.

Under the chairmanship of Sir Francis Toms, the pugnacious company doctor, T&N has begun discussions with AE over a bid to make a recommended offer to acquire the group at around the current market value price.

Grosvenor shares closed on Friday at 12.5p, up 8p, giving it a market capitalisation of £5m.

Grosvenor has experienced problems with its acquisition policy since it was formed from the rump of Welco Holdings in 1982. Recent boardroom splits have encouraged rumours of a takeover.

account for about half of its own turnover and almost all of AE's) form the crux of this logic.

More specifically, T&N, advised by Mr M. Rothschild, argues that AE is too small to capture fully the worldwide market in components where the big buyers, such as Ford and General Motors, are few in number.

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account for about half of its own turnover and almost all of AE's) form the crux of this logic.

More specifically, T&N, advised by Mr M. Rothschild, argues that AE is too small to capture fully the worldwide market in components where the big buyers, such as Ford and General Motors, are few in number.

Putting together the two groups, each with profitable subsidiaries in the US, Italy, France and West

INDUSTRIALS—Continued

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LEISURE—Continued

PROPERTY—Contd

Continued

INVESTMENT TRUSTS—Cont.

1

FINANCE LAND—

Cont

MINES *Continued*

21

NEW YORK STOCK EXCHANGE COMPOSITE CLOSING PRICES

Closing prices, August 15

1. *Leucosia* (L.) *leucostoma* (L.) *leucostoma* (L.) *leucostoma* (L.) *leucostoma* (L.)

NYSE COMPOSITE CLOSING PRICES

AMEX COMPOSITE CLOSING PRICES

*Closing prices
August 15*

High Low Stock - Div. Td. E 100x

Consumed from Page 24

Sales figures are unofficial. Yearly highs and lows reflect the previous 52 weeks plus the current week, but not the latest closing day. Where a split or stock dividend amounting to 25 cent or more has been paid, the year's high-low range and dividend are shown for the new stock only. Unless otherwise noted, rates of dividends are annual disbursements based on latest declaration.

Dividend-payout ratio = annual rate of dividend plus

dividend also extra), b-annual rate of dividend plus dividend, c-equivalent dividend, cld-new yearly dividend declared or paid in preceding 12 months, g-dividend in Canadian funds, subject to 15% non-residence tax, dividend declared after split-up or stock dividend, i-dividend paid this year, omited, deferred, or no action taken at latest annual meeting, k-dividend declared or paid this year, an accumulative issue with dividends in arrears, n-new issue in the last 52 weeks. The high-low range begins with the start of trading, nd-next day delivery, P/E-price-earnings ratio, r-dividend declared or paid in preceding 12 months, plus stock dividend, s-stock split. Dividends begin with date of split, sts -

AMSTERDAM/DELFT/EINDHOVEN
GRONINGEN/THE HAGUE/HAARLEM/HEEMSTEDEN/
LEIDEN/LEIDERDORP/OEGSTGEEST/
RUSWIJK/ROTTERDAM/UTRECHT/WASSENAAR

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THE NETHERLANDS

HAND DELIVERY SERVICE

CURRENCIES, MONEY and CAPITAL MARKETS

FOREIGN EXCHANGES

Gold shines in dull trading

BY COLIN MILLHAM

PRECIOUS METALS provided the focal point for financial markets last week. Fears about restricted supplies of platinum, if South Africa retaliates to threats of economic sanctions, drove up the price of precious metals in general. Speculative demand pushed gold to a peak of \$397 on Monday. It retreated from this level but still finished the week \$205 higher at \$387, although the International Gold Corporation, marketing arm of the South African Chamber of Mines, warned that the surge should not be an automatic cue for private investors to be tempted to jump into gold in order to make quick profits.

The IGC was at pains to play down the impact of the short-term rise in prices, in much the same way that officials in Pretoria dismissed suggestions of retaliation through the prevention of precious metal exports, after President P. W. Botha's uncompromising speech to the federal Congress of the ruling National Party in Durban.

Foreign exchange trading was dull, though movement in the bullion market had an impact on the dollar. In normal circumstances it is the other way round, with changes in the value of the dollar influencing the metals.

The market was in the grip of

£ IN NEW YORK
Aug 15 Close Prev. close
Spot \$1,4955.1-4965/61,4955.1-4965
1 month 0.43-0.43 pm 1.30-1.38 pm
12 months 4.55-4.65 pm 4.65-4.68 pm
Forward premiums and discounts apply to the US dollar

holiday lethargy and, in the absence of other factors, rumours and speculation about interest rate strategy played a major role in moving the dollar.

Mr. Paul Volcker, chairman of the US Federal Reserve Board, attended the funeral of the president of the Bundesbank in West Germany. He had informal talks with Mr. Karl Otto Pöhl, the present president of the Bundesbank, and according to reports in the US press reached an understanding to conduct a co-ordinated round of interest rate cuts.

This helped to keep the dollar fairly steady, although after some weak economic figures the market still fears the US may go it alone in a further round of cuts if the European and

Japan decide not to co-operate. The Bundesbank is known to be concerned about above target money supply, and Mr. Satoshi Sumita, governor of the Bank of Japan, said last week monetary

policy has been eased far enough and any further relaxation will not have much impact in correcting Japan's external balance.

A contributing factor to the weakness of the dollar last Monday was news of a record Japanese trade surplus of \$82.26bn in July, compared with a revised \$7.36bn in June, and \$4.66bn a year earlier.

US economic figures published last week were not particularly encouraging. Retail sales rose 0.4 per cent in July, although excluding depressed car sales the rise was 0.6 per cent. Total June retail sales were revised to a fall of 0.1 per cent from a rise of 0.2 per cent. Industrial production declined for the third month in a row, falling 0.1 per cent in July.

These figures were in line with the general level of forecast and had little impact on the dollar, but confirmed sluggish growth in the economy.

Revised second quarter US gross national product growth will be published tomorrow. Last month the growth figure for second quarter was estimated to be only 1.1 per cent. A sharp change may provide fresh inspiration, but otherwise the market seems set to continue through the present period of summer lethargy.

The market was in the grip of

CURRENCY MOVEMENTS

OTHER CURRENCIES

August 15	Bank of England Index	Morgan Guaranty Change's %	Aug. 15	£	\$
Starting...	7.7	NA	Argentina 1,4410.0-0.0050/0.0050		
U.S. \$	1.0272	0.0011	Brazil 2.0745-2.0755	0.32-0.22 pm	1.11
Canadian Dollar	1.352	0.32	France 1.3475-1.3475	4.22-3.93 pm	4.25
Austrian Schilling	130.6	NA	Germany 1.3250-1.3250	1.22-1.22 pm	1.22
Danish Krone	63.2	NA	H.Kong 11.895-10.803/10.75-13.55	0.57-1.15 pm	1.15
Deutsche Mark	129.1	NA	Iran 11.50-11.50	7.77-7.77/7.7640	7.64
Swiss Franc	1.251	NA	Italy 11.50-11.50	4.40-4.40 pm	4.40
Guinea	63.8	NA	Malaysia 5.8690-5.8170/5.8000-5.8000	63.70-63.80/49.60-49.70	49.60
French Franc	1.27	NA	N. Ireland 11.880-11.880	7.7780-7.7840	7.7840
Lira	216.1	NA	Saudi Ar. 5.6115-5.5160/5.7580-5.7580	5.61-5.61 pm	5.61
Yen	216.1	NA	S. Africa 5.2850-5.3305/5.1570-5.1590	1.20-1.20 pm	1.20
Morgan Guaranty changes on average 1820-1822=100. Bank of England Index (base average 1873=100).			SA (Cmtr) 5.4920-5.4920/5.6720-5.6720	2.70-2.70 pm	2.70
• Selling rate.			U.S.A. 7.5070-7.5070/7.5725-7.5725	4.6100-4.6100 pm	4.6100

Belgian rate is for convertible francs. Financial franc 43.10-43.20

Six-month forward dollar 2.45-2.41 pm. 12-month 4.84-4.54 pm

POUND SPOT—FORWARD AGAINST POUND

Aug 15	Day's spread	Close	One month	% p.m.	Three months	% p.m.
US	1.4905-1.4975	1.4905-1.4950	0.47-0.44 pm	3.68	1.32-1.27 pm	3.40
Canada	2.0727-2.0811	2.0745-2.0755	0.32-0.22 pm	1.56	0.65-0.50 pm	1.11
Netherlands	3.452-3.457	3.467-3.477	1.51-1.50 pm	4.22	3.73-3.73 pm	4.25
Belgium	1.2075-1.2121	1.2075-1.2121	0.22-0.22 pm	0.57	1.21-1.21 pm	0.57
Denmark	11.55-11.65	11.55-11.55	1.20-1.20 pm	0.54	0.05-0.05 pm	0.45
Ireland	1.1095-1.1162	1.1100-1.1100	1.10-1.10 pm	1.07	1.10-1.10 pm	1.07
W. Ger.	3.077-3.092	3.073-3.083	1.10-1.10 pm	5.35	4.93-4.93 pm	5.19
Portugal	1.0705-1.0751	1.0705-1.0751	1.10-1.10 pm	5.35	4.93-4.93 pm	5.19
Spain	1.5582-1.5616	1.5600-1.5620	1.10-1.10 pm	5.35	4.93-4.93 pm	5.19
Italy	2.117-2.123	2.121-2.123	4.88-4.88 pm	2.83	3.9-3.9 pm	1.13
Norway	10.95-11.01	10.85-10.95	5.40-5.40 pm	4.52	5.40-5.40 pm	4.52
Finland	10.23-10.28	10.24-10.28	5.40-5.40 pm	0.38	5.40-5.40 pm	0.34
Sweden	10.23-10.28	10.24-10.28	5.40-5.40 pm	5.21	3.23-3.23 pm	4.98
Japan	220.23-220.28	220.23-220.28	1.10-1.10 pm	5.21	3.23-3.23 pm	4.98
Austria	21.70-21.76	21.70-21.74	5.40-5.40 pm	5.21	3.23-3.23 pm	4.98
Switzerland	2.47-2.49	2.48-2.48	1.10-1.10 pm	5.73	3.73-3.73 pm	5.33

Belgian rate is for convertible francs. Financial franc 43.10-43.20

Six-month forward dollar 2.45-2.41 pm. 12-month 4.84-4.54 pm

FORWARD RATES AGAINST STERLING

Spot 1-month 3-month 6-month 12-month

Dollar	1.4845	1.4845	1.4816	1.4702	1.4702	1.4688
French Franc	10.2020	10.2020	9.9370	9.9113	9.9125	9.9125
Swiss Franc	2.4350	2.4737	2.4520	2.4226	2.4226	2.3839
Japanese Yen	220.25	229.05	227.42	224.85	224.85	219.93

EMS EUROPEAN CURRENCY UNIT RATES

Spot 1-month 3-month 6-month 12-month

Ecu	Currency amounts from central bank	% change from central bank	adjusted for divergence	Divergence limit
August 15	1.4020	1.4020	1.4020	1.4020
Belgian Franc	4.0200	4.0200	4.0200	4.0200
German D-mark	2.1063	2.1063	2.1063	2.1063
French Franc	6.67318	6.67456	6.67323	6.67323
Dutch Guilder	1.2063	1.2063	1.2063	1.2063
Irish Punt	0.765078	0.765078	0.765078	0.765078
Italian Lira	1476.55	1451.65	1451.65	1451.65

Changes are for Ecu, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

MONEY MARKETS

Rates ease on pact rumours

INTEREST RATES were slightly easier on the London money market last week. This partly reflected a better performance by sterling, which gained over 2 cents against the dollar, and also improved its terms of trade in the D-Mark, yen and other major currencies. The pound's exchange rate index rose 0.8 to 71.7, helped by a rise of more than \$1 in North Sea oil prices, after Kuwait said it plans to stop sales of oil on the spot market during September and October.

But the main factor behind the easing of rates was speculation of a currency pact following a meeting between Mr. Paul Volcker and Mr. Karl Otto Pöhl in West Germany.

UK economic news produced few surprises, although inflation

in July was better than expected.

Retail prices fell for the seventh consecutive month, declining by 0.3 per cent, and taking year-on-year inflation down to 2.4 per cent from 2.5 per cent.

Manufacturing output remained flat, according to the industrial production figures, and monthly M3 money supply rose 0.1 per cent.

Next month will see the anniversary of the New York agreement by the Group of Five to push down the value of the dollar, and is regarded as a possible time for a lowering of rates.

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